



**Board Meeting Agenda
June 29, 2026 at 6:30 pm**

In Person	Irrigon Library, 490 NE main Ave, Irrigon, OR 97844
Microsoft Teams	Join: https://teams.microsoft.com/meet/26898660557047?p=Tp22hqUKRuiYbCO3us Meeting ID: 268 986 605 570 47 Passcode: qt2kk65x

- 1. Call to Order and Pledge of Allegiance**
- 2. Public Comment (Maximum of 3 minutes per person. Maximum of 30 minutes for comments)**
- 3. Approval of Meeting Minutes**
 - A. June 8th, 2026 Budget Meeting
- 4. Swearing in of new board member – McKenzie Bailey**
- 5. Consent agenda**
 - A. CEO Dashboard – Bob
 - B. Quality Report – Dr. Jack
 - C. EMS Stats – Jodi Ferguson
- 6. Reports**
 - A. CEO Report – Bob Houser, CEO, FACHE
 1. Community Benefit request from Bailey Heavy Equipment Repair, Lexington. See request.
 - B. Financial Report – Rick Worden
- 7. Med Staff Report**
- 8. Old Business**
 - A. Closing on the Boardman Ambulance building
- 9. New Business**
- 10. Executive Session –** Members of the news media may attend executive sessions, with limited exceptions. News media are instructed not to report about what happened in executive sessions.
 - A. Discussion of negotiating district real property transactions to be held under ORS 192.660 (2) (e).
 - B. Discipline of Public Officers and Employees to be held under ORS 192.660 (2) (b)

Promise of Excellence

Compassion: Being motivated with a desire to assist patients and staff with empathy and kindness and committed to going the extra mile to ensure patients and staff feel comfortable and welcomed.

Respect: Recognizing and valuing the dignity and uniqueness of everyone. Respect creates a work environment based on teamwork, encouragement, trust, concern, honesty, and responsive communication among all employees and our patients.

Integrity: Encompassing honesty and consistently adhering to the principles of professionalism and accountability with our patients, fellow employees, and community partners. Integrity is at the heart of everything we do.

Excellence: Creating standards of performance that surpass ordinary expectations. We want to make this the place where patients want to come, our providers want to practice, and people want to work!

11. Return to Open Session

12. Adjourn

13. Next meeting to be held on July 27th, 2026 @ Ione Fire Station, 140 West Main, Ione, OR 97843,

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Meeting	Board of Directors, Special Session		
Date / Time	June 08, 2026, 6:30 pm	Location	Pioneer Memorial Clinic Conference Room 130 Thompson St, Heppner, OR 97836 Microsoft Teams
Chair	Janet Greenup	Recorder	Julie Baker
Board Members	Present: Janet Greenup, Jason Hanna, Annetta Spicer, Lisa Pratt		
Attendees	Staff: Bob Houser, Julie Baker, Rick Worden, Katelin Tellechea, Jamie Houck, Sheryl Angell, Natalia Wight, Jodi Ferguson Press: Gazette Times Guests: N/A		

<p>Mission Bring essential health services to our rural communities that meet the unique needs of the people we serve.</p>	<p>Vision Be the first choice for quality, compassionate care, and lead the way in promoting wellness and improving health in our communities.</p>	<p>Values Integrity, Compassion, Quality, Respect, Financial Responsibility</p>
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Agenda Item	Minutes
1. Call to Order & Pledge of Allegiance	Chair Janet Greenup called the meeting to order at 6:30 pm.
2. Public Comment	<ul style="list-style-type: none"> None <p>Bob Houser noted an amendment to the agenda, adding Resolution 152-0127.</p>
3. Approval of Meeting Minutes A. May 26, 2026	MOTION: Lisa Pratt moved to approve the minutes for the May 26, 2026 meeting. Annetta Spicer seconded the motion. Vote: Janet Greenup - yes, Russel Nichols - yes, Annetta Spicer - yes, Lisa Pratt – yes, Jason Hanna – absent. The motion passed.
4. Review of Possible Board Candidates / Selection.	<p>A. Bob Houser presented the Board with an application from McKenzie Bailey, there were no other applicants. The Board discussed Bailey’s application.</p> <p>MOTION: Annetta Spicer moved to appoint McKenzie Bailey as Board member, to be sworn in at the June 29, 2026 meeting. Lisa Spencer seconded the motion. Vote: Janet Greenup - yes, Russel Nichols - yes, Annetta Spicer - yes, Lisa Pratt – yes, Jason Hanna – absent. The motion passed.</p>
5. New Business A. Adopt budget and execute resolutions for appropriation and impose/categorizing taxes for Fiscal year July 1, 2026 to June 30, 2027 – Rick Worden, CFO B. Resolution 152-0127	<p>A. Rick Worden presented the budget (see packet). Worden noted the only changes made to the budget since the Board reviewed the proposed budget at the May 26, 2026 meetings were made to Boardman Immediate Clinic line items to reflect detail capital purchased (page 6), adding a line for “Boardman Clinic Model”. Worden added the clinic personnel services line item was reduced and the materials and services line item increased. This did not change the appropriations, just moved funds from one category to the other.</p> <p>Greenup asked a question regarding the Contractual Adjustment Settlements” portion of the budget. Worden said this was the Cost Report, adjustments and settlements calculated by WIPFLI, Worden had used 80% of their projected number, conservatively.</p>

	<p>Houser clarified the closing costs of the Church building sale is reflecting in the budget. Greenup asked if the Boardman Ambulance Hall closing costs are reflected in the budget, Houser said no, there is no loan for this building, so the funds will be reflected as cash.</p> <p>MOTION: Lisa Pratt made a motion to adopt the FY 2026-2027 Budget. Annetta Spicer seconded the motion. Lisa Spencer seconded the motion. Vote: Janet Greenup - yes, Russel Nichols - yes, Annetta Spicer - yes, Lisa Pratt – yes, Jason Hanna – yes. The motion passed.</p> <p>Greenup presented Resolution 152-0128.</p> <p>MOTION: Lisa Pratt made a motion to accept Resolution No. 152-0128, imposing and categorizing tax as presented. Annetta Spicer seconded the motion. Lisa Spencer seconded the motion. Vote: Janet Greenup - yes, Russel Nichols - yes, Annetta Spicer - yes, Lisa Pratt – yes, Jason Hanna – yes. The motion passed.</p> <p>Worden presented Resolution 152-0127, which would add new CEO Shiloh Erven as a check signer at Bank of Eastern Oregon.</p> <p>MOTION: Lisa Pratt made a motion to accept Resolution No. 152-0127 as presented. Annetta Spicer seconded the motion. Lisa Spencer seconded the motion. Vote: Janet Greenup - yes, Russel Nichols - yes, Annetta Spicer - yes, Lisa Pratt – yes, Jason Hanna – yes. The motion passed.</p>
<p>6. Adjourn</p>	<p>With no further business to come before the Board, regular session adjourned at 6:45 pm Minutes taken and submitted by Julie Baker Approved _____.</p>

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June 2026 Meeting

HUMAN RESOURCES	
Turnover Rate (Rolling 3 Months: February-March-April)	2.4%
Vacancy Rate	9.09%
Number of Open Positions	11
Newly Created Open Positions	2

The annual total separations rate for health care and social assistance for August 2025 was 3.1 (Bureau of Labor Statistics).

FINANCIAL		
Days Cash on Hand	44	Goal ≥ 90
Days in AR Cerner	85	Goal ≤ 60
Days in AR (All)	87	

RURAL HEALTH CLINICS				
MEASURE	PMC	ICC	IMC	BIC
Third Next Available (Current Month)	14	4	7	N/A
Total Visits (Previous Month)	241	125	190	45
Total (BH) Visits (Previous Month)	41	N/A	44	N/A

"Third Next Available" is an industry standard measurement of primary care access. It is defined as the average length of time in days between the day a patient makes a request for an appointment with a provider and the third available appointment for a new patient physical, routine exam, or return visit exam. Values shown are clinic averages.

PIONEER MEMORIAL HOSPITAL	
Hospital Admit Days (IP, SS, NSS, OBS, R) (Previous Month)	161
Emergency Department Visits (Previous Month)	117
Hospital Outpatient Visits (Previous Month)	271

HOME HEALTH & HOSPICE	
Hospice Days (Previous Month)	156
Home Health Visits (Previous Month)	82

NRC Patient Experience Real-Time Survey

The real-time survey platform was implemented on June 1st, 2025. Stats show a cumulative report of all responses since implementation. Starting on June 1, 2026 stats will show a 12 month rolling period. Patients are contacted via text, e-mail, or phone with a 24 hour delay between attempts to give them the opportunity to complete the survey. Patients contact information must be captured correctly in CERNER to receive the survey.

What is the NRC Net Promoter Score? It is a metric that reflects how likely a patient is to recommend a healthcare organization to others.

Would you recommend this provider's office to your family and friends? (Net Promoter Score)			
	Rolling 12 Month Period		
	March	April	May
Boardman Immediate Care	75.0% Responses = 68	76.4% Responses = 72	76.0% Responses = 75
Ione Community Clinic	93.4.7% Responses = 228	93.8% Responses = 240	93.7% Responses = 254
Irrigon Medical Clinic	74.6% Responses = 276	75.8% Responses = 289	75.7% Responses = 313
Pioneer Memorial Clinic	91.9% Responses = 247	93.1% Responses = 289	92.9% Responses = 322
All Clinics Combined	85.1% Responses = 819	86.3% Responses = 890	86.2% Responses = 964
NRC Benchmark	86.7%		

Would you recommend this service/department to your friends or family? (Net Promoter Score)			
	Rolling 12 Month Period		
	March	April	May
Emergency Department	71.3% Responses = 108	69.9% Responses = 123	69.6% Responses = 135
NRC Benchmark	80.5%		
EMS	56.3% Responses = 16	61.1% Responses = 18	61.1% Responses = 18
HEPPNER/IRRIGON	82.5%		
Lab	73.3% Responses = 86	75.3% Responses = 93	76.2% Responses = 101
NRC Benchmark	80.5%		
Radiology	62.8% Responses = 43	65.2% Responses = 46	64.7% Responses = 51
NRC Benchmark	80.9%		

NRC HCAHPS

All HCAHPS are captured via a paper survey that is mailed to all admitted inpatients at Pioneer Memorial Hospital. CMS requires paper surveys for HCAHPS at this time.

Using any number from 0 to 10, where 0 is the worst hospital possible and 10 is the best hospital possible, what number would you use to rate this hospital during your stay?

Rolling 12 Month Period	
Inpatient	66.7% <small>Responses = 19</small>
NRC Average	71.4%

Would you recommend this hospital to your friends and family?

Rolling 12 Month Period	
Inpatient	66.7% <small>Responses = 19</small>
NRC Average	72.6%

MORROW COUNTY HEALTH DISTRICT PIONEER MEMORIAL HOSPITAL & ANCILLARY STATS FISCAL YEAR 2025-2026													
	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	YTD
ACUTE (INPATIENT)													
ADMISSIONS	1	0	5	7	3	4	4	3	3	0	1		31
DISCHARGES	3	0	4	6	5	3	5	3	3	0	1		33
Admits- MEDICARE	1	0	4	4	2	4	4	1	1	0	0		21
MEDICAID	0	0	0	1	0	0	0	0	0	0	0		1
OTHER	0	0	0	2	0	0	0	1	1	0	0		4
SELF PAY	0	0	1	0	1	0	0	1	1	0	1		5
TOTAL	1	0	5	7	3	4	4	3	3	0	1		31
Dschgs -MEDICARE	1	0	3	4	3	3	5	1	1	0	0		21
MEDICAID	0	0	0	0	1	0	0	0	0	0	0		1
OTHER	1	0	1	2	0	0	0	1	1	0	0		6
SELF PAY	1	0	0	0	1	0	0	1	1	0	1		5
TOTAL	3	0	4	6	5	3	5	3	3	0	1	0	33
PATIENT DISCHARGE DAYS													
MEDICARE	0	0	8	8	10	3	15	2	3	0	0		49
MEDICARE ADVANTAGE	1	0	0	3	0	3	0	0	0	0	0		7
MEDICAID	0	0	0	0	0	0	0	0	0	0	0		0
MEDICAID MANAGED CARE	0	0	0	0	5	0	0	0	0	0	0		5
OTHER	3	0	0	4	0	0	0	4	3	0	0		14
SELF PAY	7	0	2	0	2	0	0	3	2	0	4		20
TOTAL	11	0	10	15	17	6	15	9	8	0	4	0	95
PATIENT ADMISSION DAYS													
Adults	2	0	12	18	14	8	13	11	8	0	4		90
Pediatric	0	0	0	0	0	0	0	0	0	0	0		0
TOTAL	2	0	12	18	14	8	13	11	8	0	4	0	90
AVG LENGTH OF STAY	0.7	#DIV/0!	3.0	3.0	2.8	2.7	2.6	3.7	2.7	#DIV/0!	4.0	#DIV/0!	2.7
AVG DAILY CENSUS	0.1	0.0	0.4	0.6	0.5	0.3	0.4	0.4	0.3	0.0	0.1	0.0	0.2
DEATHS	1	0	1	0	0	0	0	0	0	0	1		3
SWING BED (Skilled)													
ADMISSIONS	2	2	2	5	4	1	5	0	2	4	0		27
DISCHARGES	1	3	1	4	6	1	1	4	1	4	1		27
TOTAL	3	5	3	9	10	2	6	4	3	8	1	0	54
Dschgs -MEDICARE	1	2	1	4	5	1	1	4	1	4	1		25
MEDICAID	0	0	0	0	1	0	0	0	0	0	0		1
OTHER	0	1	0	0	0	0	0	0	0	0	0		1
SELF PAY	0	0	0	0	0	0	0	0	0	0	0		0
TOTAL	1	3	1	4	6	1	1	4	1	4	1	0	27
PATIENT DISCHARGE DAYS													
MEDICARE	3	0	13	77	55	15	7	71	5	38	48		332
MEDICARE ADVANTAGE	0	21	0	0	23	0	0	0	0	0	0		44
MEDICAID	0	0	0	0	0	0	0	0	0	0	0		0
MEDICAID MANAGED CARE	0	0	0	0	8	0	0	0	0	0	0		8
OTHER	0	18	0	0	0	0	0	0	0	0	0		18
SELF PAY	0	0	0	0	0	0	0	0	0	0	0		0
TOTAL	3	39	13	77	86	15	7	71	5	38	48	0	402
PATIENT ADMISSION DAYS													
MEDICARE	3	21	33	71	61	15	21	58	9	54	27		373
MEDICAID	0	0	0	0	8	0	0	0	0	0	0		8
OTHER	18	0	0	0	0	0	0	0	0	0	0		18
SELF PAY	0	0	0	0	0	0	0	0	0	0	0		0
TOTAL	21	21	33	71	69	15	21	58	9	54	27	0	399
AVG DAILY CENSUS	0.68	0.68	1.10	2.29	2.30	0.48	0.68	2.07	0.29	1.80	0.87	0.00	1.09
SWING BED REVENUE	\$ 9,432	\$ 9,432	\$ 15,271	\$ 32,789	\$ 30,992	\$ 6,737	\$ 8,983	\$ 26,051	\$ 4,042	\$ 24,255	\$ 12,127		\$180,113
SWING \$ DAYS	21	21	34	73	69	15	20	58	9	54	27		401
DEATHS	0	0	0	0	0	0	0	0	0	0	0		0

MORROW COUNTY HEALTH DISTRICT PIONEER MEMORIAL HOSPITAL & ANCILLARY STATS FISCAL YEAR 2025-2026													
	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	YTD
OBSERVATION													
ADMISSIONS	1	1	2	1	1	4	0	2	3	2	1		18
DISCHARGES	1	1	1	1	1	4	0	2	3	2	1		17
HOURS	24	42	16	35	30	177	0	237	120	10	14		705
REVENUE	\$ 3,140	\$ 5,496	\$ 2,094	\$ 4,580	\$ 3,926	\$ 23,160	\$ -	\$ 31,011	\$ 15,702	\$ 1,309	\$ 1,832		\$ 92,249
AVG LENGTH OF STAY (hours)	24.0	42.0	8.0	35.0	30.0	44.3	#DIV/0!	118.5	40.0	5.0	14.0	#DIV/0!	39.2
DEATHS	0	0	0	0	0	0	0	0	0	0	0	0	0
HOSPITAL RESPITE													
ADMISSIONS	0	0	0	1	2	2	1	3	0	2	0		11
DISCHARGES	0	0	0	0	2	2	1	2	1	2	0		10
PATIENT ADMISSION DAYS	0	0	0	4	9	4	4	13	1	19	0		54
DEATHS	0	0	0	0	0	1	0	0	0	2	0		3
SWING (Non-Skilled)													
ADMISSIONS	0	0	0	0	1	0	0	0	1	0	0		2
DISCHARGES	0	0	1	0	0	1	0	0	0	1	1		4
Dschgs -MEDICAID	0	0	1	0	0	0	0	0	0	1	0		2
SELF PAY	0	0	0	0	0	1	0	0	0	0	1		2
TOTAL	0	0	1	0	0	1	0	0	0	1	1	0	4
PATIENT DISCHARGE DAYS													
MEDICAID	0	0	221	0	0	0	0	0	0	21	0		242
SELF PAY	0	0	0	0	0	32	0	0	0	0	676		708
TOTAL	0	0	221	0	0	32	0	0	0	21	676	0	950
PATIENT ADMISSION DAYS													
MEDICAID	124	124	104	93	90	93	93	84	104	98	93		1100
SELF PAY	62	62	60	62	77	77	62	56	62	60	37		677
TOTAL	186	186	164	155	167	170	155	140	166	158	130	0	1777
AVG DAILY CENSUS	6.0	6.0	5.5	5.0	5.6	5.5	5.0	5.0	5.4	5.3	4.2	0.0	11.6
SWING BED REVENUE	\$ 96,389	\$ 96,389	\$ 84,988	\$ 80,324	\$ 86,543	\$ 88,097	\$ 80,324	\$ 72,551	\$ 91,788	\$ 86,325	\$ 69,388		\$ 933,106
SWING \$ DAYS	186	186	164	155	167	170	155	140	168	158	127		1776
DEATHS	0	0	1	0	0	0	0	0	0	1	0		2
SUMMARY STATS													
TOTAL/AVERAGE % OCCUPANCY	32.1%	31.8%	33.2%	38.1%	41.1%	30.3%	29.6%	37.8%	28.3%	36.7%	24.7%	0.0%	30.3%
TOTAL OUTPATIENTS (Admits) w/ ER	329	353	386	414	287	404	490	426	466	446	388		4389
TOTAL ER (Encounters)	85	104	89	123	83	122	124	90	106	106	117		1149
LAB TESTS													
INPATIENT	43	14	45	48	64	21	53	38	48	50	0		424
OUTPATIENT	669	791	755	876	524	800	1032	1001	1070	875	766		9159
TOTAL	712	805	800	924	588	821	1085	1039	1118	925	766	0	9583
XRAY/ULTRASOUND TESTS													
INPATIENT	4	2	4	4	2	3	9	2	4	6	0		40
OUTPATIENT	60	78	72	93	49	81	116	80	99	105	73		906
TOTAL	64	80	76	97	51	84	125	82	103	111	73	0	946
CT SCANS													
INPATIENT	44	33	14	31	21	36	57	38	50	53	36		413
OUTPATIENT	1	3	2	3	4	3	1	3	7	6	6		39
TOTAL	45	36	16	34	25	39	58	41	57	59	42		452
MRI SCANS													
INPATIENT	1	3	2	3	4	3	1	3	7	6	6		39
OUTPATIENT	31	26	34	34	18	24	56	21	39	33	17		333
TOTAL	32	29	36	37	22	27	57	24	46	39	23		372
TREADMILL PROCEDURES													
INPATIENT	0	0	0	0	0	0	0	0	0	0	0		0
OUTPATIENT	0	0	0	0	0	0	0	0	0	0	0		0
TOTAL	0	0	0	0	0	0	0	0	0	0	0		0
RESPIRATORY THERAPY													
INPATIENT	29	4	41	40	64	22	13	17	18	41	0		289
OUTPATIENT	1	9	37	15	7	19	18	6	42	36	21		211
TOTAL	30	13	78	55	71	41	31	23	60	77	21	0	500

MORROW COUNTY HEALTH DISTRICT PIONEER MEMORIAL HOSPITAL & ANCILLARY STATS FISCAL YEAR 2025-2026														
	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	YTD	
PROVIDER VISITS														
PIONEER MEMORIAL CLINIC-HEPPNER	137	231	210	154	137	176	331	281	328	389	282		2656	
IRRIGON MEDICAL CLINIC	290	280	269	314	236	380	257	373	442	340	234		3415	
BOARDMAN IMMEDIATE CARE	50	82	68	57	31	32	48	61	37	44	45		555	
IONE COMMUNITY CLINIC	159	188	171	140	134	180	189	175	181	115	125		1757	
ALL PROVIDER ENCOUNTERS AT HOSPITAL**	110	127	133	180	123	152	146	134	131	134	123		1493	
TOTAL	746	908	851	845	661	920	971	1024	1119	1022	809	0	9876	
REVENUE OF HOSPITAL ENCOUNTERS	\$65,469	\$ 67,059	\$ 52,227	\$ 70,412	\$ 49,722	\$ 64,135	\$ 64,660.55	\$ 55,358	\$ 60,972	\$ 57,520	\$ 50,585		\$658,120	
AMBULANCE														
HEPPNER AMBULANCE TRANSPORTS	14	13	15	26	26	20	30	22	24	26	18		234	
BOARDMAN AMBULANCE TRANSPORTS	0	0	0	0	0	0	0	0	0	0	0		0	
IRRIGON AMBULANCE TRANSPORTS	21	20	16	19	18	30	30	27	20	34	20		255	
IONE AMBULANCE TRANSPORTS	0	0	0	0	0	0	0	0	0	0	0		0	
TOTAL	35	33	31	45	44	50	60	49	44	60	38	0	489	
HEPPNER AMB REVENUE	\$ 24,422	\$ 23,003	\$ 26,221	\$ 46,384	\$ 31,238	\$ 34,835	\$ 52,442	\$ 36,539	\$ 39,758	\$ 44,869	\$ 30,481		\$390,191	
BOARDMAN AMB REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$0	
IRRIGON AMB REVENUE	\$ 37,770	\$ 35,971	\$ 28,777	\$ 33,037	\$ 43,733	\$ 52,821	\$ 52,442	\$ 48,182	\$ 35,592	\$ 60,772	\$ 35,214		\$464,310	
IONE AMB REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$0	
TOTAL	\$ 62,192	\$ 58,974	\$ 54,998	\$ 79,420	\$ 74,971	\$ 87,656	\$ 104,884	\$ 84,721	\$ 75,350	\$ 105,641	\$ 65,694	\$ -	\$854,501	
HOME HEALTH VISITS														
SKILLED NURSING VISITS	45	59	55	41	37	38	49	38	44	24	34		464	
AIDE VISITS	3	10	18	8	9	12	21	12	4	6	17		120	
MSW VISITS	2	4	9	2	3	9	8	6	2	4	2		51	
OCCUPATIONAL THERAPY	0	0	0	0	0	0	0	0	0	0	0		0	
PHYSICAL THERAPY	38	27	39	34	34	44	44	30	32	26	29		377	
SPEECH THERAPY	6	3	2	3	3	0	0	0	2	2	0		21	
IN HOME CARE VISITS-PRIVATE PAY	0	0	0	0	0	0	0	0	0	0	0		0	
TOTAL	94	103	123	88	86	103	122	86	84	62	82	0	1033	
HOSPICE														
ADMITS	2	2	3	5	0	1	1	2	3	3	1		23	
DISCHARGE	1	0	0	0	0	0	1	1	0	0	0		3	
DEATHS	1	2	3	1	3	1	0	1	5	2	2		21	
TOTAL HOSPICE DAYS	135	101	111	207	193	142	153	167	168	146	156		1679	
PHARMACY														
DRUG DOSES	644	854	957	1548	1547	1383	1317	1438	2357	1171	877		14,093	
DRUG REVENUE	\$ 44,398	\$ 33,349	\$ 44,306	\$ 50,283	\$ 38,949	\$ 31,450	\$ 32,636	\$ 22,289	\$ 34,003	\$ 24,859	\$ 20,527		\$377,050	

2026	IRRIGON								HEPPNER								IONE				LEXINGTON			
	298 (First Out)				299				599 (First Out)				598				699				499			
	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports
9-1-1 January	1.6	3.1	44	23	2.0	4.1	7	7	1.0	5.5	32	25	2.5	4.5	2	1	0.0	0.0	0	0	0.0	0.0	0	0
Transfers January	0.0	0.0	0	0	0.0	0.0	0	0	2.0	20.0	3	3	3.0	27.5	5	5	0.0	0.0	0	0	0.0	1.0	1	1
9-1-1 February	1.0	4.0	38	27	0.5	2.5	2	1	1.0	12.0	15	15	1.0	2.0	6	0	0.0	0.0	0	0	0.0	0.0	0	0
Transfers February	0.0	0.0	0	0	0.0	0.0	0	0	0.0	0.0	0	0	1.0	1.0	4	4	0.0	0.0	0	0	3.0	2.5	2	2
9-1-1 March	1.0	4.0	29	22	0.5	1.5	3	2	2.0	5.1	28	23	1.0	2.0	10	5	0.0	0.0	0	0	0.9	0.9	2	2
Transfers March	0.0	0.0	0	0	0.0	0.0	0	0	0.0	0.0	0	0	1.0	4.8	3	3	0.0	0.0	0	0	13.0	1.0	1	1
9-1-1 April	1.0	4.0	41	33	1.1	2.0	5	5	1.0	5.0	26	24	1.5	3.3	3	3	0.0	0.0	0	0	0.0	0.0	0	0
Transfers April	0.0	0.0	0	0	0.0	0.0	0	0	0.0	0.0	0	0	2.7	14.5	4	4	0.0	0.0	0	0	1.5	0.5	2	2
9-1-1 May	1.2	6.2	37	24	1.0	2.0	1	1	1.3	13.2	20	13	0.0	0.0	0	0	0.0	0.0	0	0	0.0	0.0	0	0
Transfers May	0.0	0.0	0	0	1.0	18.0	1	1	0.0	0.0	0	0	1.6	1.6	6	6	0.0	0.0	0	0	1.0	2.0	1	1
9-1-1 June																								
Transfers June																								
9-1-1 July																								
Transfers July																								
9-1-1 August																								
Transfers August																								
9-1-1 September																								
Transfers September																								
9-1-1 October																								
Transfers October																								
9-1-1 November																								
Transfers November																								
9-1-1 December																								
Tranfers December																								
TOTAL			189	129			19	17			124	103			43	31			0	0			9	9

Dispatch to en route means the length of time between when the ambulance is dispatched to when the ambulance leaves the garage.

Response time means the length of time between the notification to the ambulance and the arrival of the ambulance at the incident scene.*

*Note that response times are not adjusted for miles traveled.



**MORROW COUNTY
HEALTH DISTRICT**
Excellence in Healthcare

PO BOX 9
Heppner OR 97836
Tel: 541-676-9133
Toll Free: 1-800-737-4113
www.morrowcountyhealthdistrict.org

TO: Morrow County Health District Board of Directors

FROM: Bob Houser, CEO, FACHE

SUBJECT: CEO REPORT TO THE BOARD

DATE: 6/29/26

1. **Recruitment/Staffing:** We are currently advertising for either an Interim or Permanent EMS Director. We currently have 4 applicants for permanent and 4 for Interim positions.
2. **Additional employees needed:** 2 EMTs, 3 RN's, 2 CNA's night shift and 1 HH&H RN
3. **Miscellaneous:**
 - A. Community Requests:
 - B. Bailey Heavy Equipment in Lexington has requested an AED to be located in their business (see attached letter) Cost of the unit would be between \$2,000 - \$2,500.
 - C. Shiloh will be arriving in Heppner June 28th and will be staying at District 4 plex unit. He will be doing his orientation/Cerner training on the 29th/30th and leaving on July 2nd. He will be attending the board meeting on the 29th and Managers update meeting on the 30th. He will be bringing his family with him on those dates. He will begin full time on July 6th which I will also be here July 6&7. Shiloh will be here until July 16th, leaving on a preapproved vacation from the 20th – 24th. I will be here during the week that Shiloh is gone. He returns July 27th and per his request, I will also be at the board meeting and Managers meeting in July as well. August schedule, if any, will either be by phone, text or in person.
 - D. Boardman Clinic is closed as of the 19th. Maintenance is contacting Adam Wight, electrician to unhook the power from the building to the bus and our guys are working to get the vehicle started. Charlie Ferguson will be asked to drive the bus to the Irrigon Medical Clinic where it will be parked on the MRI pad until we can find a buyer for this unit. Charlie has a CDL and is allowed to move the move to IMC.

CEO Itinerary:

The CEO itinerary calendar for July is included in your packet. Please note that the itinerary is subject to change throughout the month. If you need to reach me, my cell phone number is 541-620-0610.

Pioneer Memorial Hospital & Nursing Facility	Pioneer Memorial Home Health & Hospice	Pioneer Memorial Clinic	Irrigon Medical Clinic	Ione Community Clinic	Morrow County Ambulance
P – (541) 676-9133 F – (541) 676-2901 TDD – (541) 676-2908	P – (541) 676-2946 F – (541) 676-9017	P – (541) 676-5504 F – (541) 676-9025	P – (541) 922-5880 F – (541) 922-5881	P – (541) 422-7128 F – (541) 422-7145	P – (541) 676-9133 F – (541) 676-2901

06/02/2026

Request for Community Benefit Funding for an AED in Lexington

To: Morrow County Health District Board of Directors

Dear Board Members,

We would like to ask the Morrow County Health District Board to consider using Community Benefit Program funds to purchase and install an Automated External Defibrillator (AED) and cabinet at Bailey Heavy Equipment Repair, Inc. in Lexington.

As a small rural community, Lexington relies heavily on neighbors helping neighbors. In an emergency, every minute matters, and having an AED readily available can make a life-saving difference while first responders are on their way. Currently, access to this type of equipment within our community is limited, and we believe an AED at Bailey Heavy Equipment Repair would provide an important resource for residents, visitors, customers, employees and those working in the area.

Bailey Heavy Equipment Repair is a well-known and frequently visited location in Lexington. Throughout the year, people from across the community stop by the shop, making it a practical and accessible location for emergency equipment. Placing an AED here would help improve emergency preparedness and provide peace of mind for many families, businesses, and community members.

We are proud to be part of the Lexington community and are always looking for ways to support the people who live and work here. If approved, Bailey Heavy Equipment Repair would gladly provide a secure location for the AED and assist with ensuring it remains accessible and maintained.

We believe this project reflects the spirit and purpose of the Community Benefit Program by investing in the health, safety, and well-being of our rural community. We respectfully ask for your consideration and appreciate all that the Health District does to support the residents of Morrow County.

Thank you for your time and consideration.

Sincerely,



Meghan Golden
Office Manager
Bailey Heavy Equipment Repair, Inc.
Lexington, Oregon

July 2026

July 2026							August 2026						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	8	1	2	3	2	3	4	5	6	7	1
12	13	14	15	22	23	30	9	10	11	12	13	14	8
19	20	21	22	23	24	31	16	17	18	19	20	21	15
26	27	28	29	30	31		23	24	25	26	27	28	22
							30	31					29

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Jun 28	29	30	Jul 1	2	3	4
	6 Shiloh Erven/CEO starts	7 9:00 TEAMS CIBOLO kick off meeting.	8 8:00am ER/Trauma Meeting [In-person] (PMC Conference Room (US)) - Sheryl L Angell	9 Bob off	10 11:00am Oregon CAH CEO Peer Group (https://ohsu.webex.com/ohsu/j.php?MTID=m8d79280b8592a7)	11
	13 Bob Off.	14 12:00pm Foundation Meeting (West Conference Room; East Conference	15 Bob off	16 8:00am Medical Staff Meeting (PMC Conference Room (US)) - Julie Baker	17	18
12	13 10:00am Hospital Association of Oregon CEO calls - 2026 meeting series					
19	20 3:00pm Eastern Oregon District Hospital CEO Call (Microsoft Teams Meeting) - Rayanna	21	22 8:00am WCVEDG Regular Board Meeting (111 N Main St. Heppner, OR	23	24	25
			Shiloh Avacation with Bob in office			
26	27 10:00am Hospital Association of Oregon CEO calls - 2026 meeting series	28 Shiloh and Bob in office	29 2:00pm Oregon Clinically Integrated Network Bi-Weekly Meeting	30	31	Aug 1
		9:00am Monthly Department Update 10:00am Canceled: Region 9 Coalition				



MORROW COUNTY HEALTH DISTRICT
OPERATING INCOME STATEMENT
FOR THE MONTH ENDING 05/31/2026

CURRENT MONTH	LAST MONTH	DOLLAR VARIANCE		CURRENT YEAR TO DATE	BUDGET YEAR TO DATE	DOLLAR VARIANCE
PATIENT SERVICES REVENUE						
111,058	174,127	(63,069)	INPATIENT REVENUE	1,731,230	1,848,859	(117,629)
547,797	679,854	(132,057)	OUTPATIENT REVENUE	6,434,800	8,010,266	(1,575,466)
242,729	303,236	(60,506)	CLINIC REVENUE	3,039,959	2,974,556	65,403
90,974	80,284	10,690	HOME HEALTH & HOSPICE REVENUE	1,045,693	1,069,658	(23,965)
12	(83)	95	ORACLE HEALTH UNALIASED	656		656
992,570	1,237,418	(244,848)	TOTAL GROSS PATIENT REVENUE	12,252,338	13,903,339	(1,651,001)
(51,996)	(31,813)	(20,183)	PROVISION FOR BAD DEBTS	(218,968)		(218,968)
(230,317)	(67,361)	(162,956)	CONTRACTUALS & ADJUSTMENTS	(778,894)	2,669,462	(3,448,356)
(282,313)	(99,174)	(183,139)	TOTAL REVENUE DEDUCTIONS	(997,862)	2,669,462	(3,667,324)
710,257	1,138,243	(427,986)	TOTAL NET PATIENT REVENUE	11,254,475	16,572,800	(5,318,325)
334,658	334,658		TAX REVENUE	3,545,332	3,287,984	257,349
7,780	3,963	3,817	OTHER OPERATING REVENUE	509,686	331,145	178,541
1,052,696	1,476,865	(424,169)	TOTAL OPERATING REVENUE	15,309,494	20,191,929	(4,882,435)
OPERATING EXPENSES						
867,713	887,186	(19,473)	SALARIES & WAGES	10,235,347	10,990,893	(755,546)
317,213	311,890	5,323	EMPLOYEE BENEFITS & TAXES	3,180,046	3,939,570	(759,523)
85,363	132,782	(47,418)	PROFESSIONAL FEES	1,354,282	1,579,155	(224,873)
67,240	105,452	(38,211)	SUPPLIES & MINOR EQUIPMENT	921,198	1,249,582	(328,385)
5,214	7,170	(1,957)	EDUCATION	51,901	59,841	(7,940)
140	1,477	(1,337)	RECRUITING & ADVERTISING	47,285	95,314	(48,030)
21,308	24,962	(3,654)	REPAIRS & MAINTENANCE	269,209	221,260	47,950
179,629	190,450	(10,820)	PURCHASED SERVICES	2,068,395	1,723,829	344,566
70,064	67,894	2,170	DEPRECIATION	827,654	1,008,123	(180,470)
19,468	15,269	4,199	TRAVEL	178,909	172,747	6,162
13,885	12,577	1,308	UTILITIES, PHONE & PROPANE	175,451	188,329	(12,878)
22,723	22,723		INSURANCE	231,373	201,375	29,998
4,028	879	3,149	TAXES & LICENSES	37,957	26,516	11,440
21,293	21,468	(175)	INTEREST	244,417	258,247	(13,831)
4,084	4,276	(192)	DUES & SUBSCRIPTIONS	47,284	43,313	3,971
17,791	16,668	1,123	OTHER EXPENSES	241,644	212,788	28,856
1,717,157	1,823,122	(105,964)	TOTAL OPERATING EXPENSES	20,112,351	21,970,882	(1,858,531)
(664,462)	(346,257)	(318,205)	GAIN/LOSS FROM OPERATIONS	(4,802,857)	(1,778,953)	(3,023,904)
205,372	176,882	28,490	NON-OPERATING NET GAIN/LOSS	2,440,271	1,962,313	477,959
(459,090)	(169,374)	(289,715)	NET INCOME/LOSS	(2,362,585)	183,360	(2,545,945)



MORROW COUNTY HEALTH DISTRICT

BALANCE SHEET

FOR THE MONTH ENDING 05/31/2026

ASSETS

CURRENT YTD

CURRENT ASSETS

TOTAL CASH & INVESTMENTS 1,705,654

ORACLE HEALTH A/R 3,232,794

THRIVE A/R 101,657

CENTRIQ HOSPITAL, SWING & CLINICS A/R (603)

GROSS PATIENT RECEIVABLES **3,333,847**

LESS CLEARING ACCOUNTS 41

LESS ALLOWANCE FOR UNCOLLECTABLE (689,590)

LESS ALLOWANCE FOR CONTRACTUALS (29,179)

NET PATIENT ACCOUNTS RECEIVABLE 2,615,120

EMPLOYEE ADVANCES 16,392

EMPLOYEE PURCHASES RECEIVABLE 2,407

RECEIVABLE-340B FR/SUN RX 63,191

TAXES RECEIVABLE-PRIOR YR 14,364

TAXES RECEIVABLE-CURRENT YEAR (43,776)

OTHER RECEIVABLES 224,603

MC/MD RECEIVABLE 323,872

ASSISTED LIVING RECEIVABLE 5,299

TOTAL OTHER RECEIVABLES 606,354

INVENTORY-GENERAL 149,768

INVENTORY LAB & RX 282,212

PREPAID INSURANCE 91,772

PREPAID-OTHER 73,638

TOTAL INVENTORY & PREPAID 597,390

TOTAL CURRENT ASSETS 5,524,517

LONG TERM ASSETS

LAND 119,671

LAND IMPROVEMENTS 321,575

BUILDING & IMPROVEMENTS 5,922,706

EQUIPMENT 7,851,911

SUBSCRIPTION BASED ASSETS 3,668,860

CONSTRUCTION IN PROGRESS 468,602

LESS ACCUMULATED DEPRECIATION (12,231,953)

TOTAL LONG TERM ASSETS 6,121,371

TOTAL ASSETS 11,645,888

LIABILITIES



MORROW COUNTY HEALTH DISTRICT

BALANCE SHEET

FOR THE MONTH ENDING 05/31/2026

CURRENT LIABILITIES

TOTAL ACCOUNTS PAYABLE 257,638

TOTAL ACCRUED WAGES & LIABILITIES 1,748,801

ACCRUED INTEREST 2,949

SUSPENSE ACCOUNT 91,921

TCAA SUSPENSE 1,939

DEFERRED INCOME 1,506

MC/MD SETTLEMENT PAYABLE 151,182

CONTINGENCY SETTLEMENT PAYABLE 100,000

TOTAL OTHER LIABILITIES 349,497

TOTAL CURRENT LIABILITIES 2,355,936

SUBSCRIPTION BASED LIABILITIES 2,925,327

BEO 2018 BOARDMAN BLDG LOAN 34,124

MORROW CO 2018 BRDMAN BLDG LN 18,604

BEO IMC EXPANSION 2018 143,887

MORROW CO 2021 CHURCH LOAN 36,084

BEO REFINANCE OF USDA LOAN 688,108

BEO 2024 CAPITAL LOAN 859,448

TOTAL LONG TERM LIABILITIES 4,705,581

EQUITY/FUND BALANCE

GENERAL FUND UNRESTRICTED BAL 6,946,957

NET INCOME/LOSS (2,362,585)

EQUITY/FUND BALANCE 4,584,372

TOTAL LIABILITIES & EQUITY/FUND BALANCE 11,645,888