



FY 2023-2024 Budget Hearing

June 13, 2023 at 6 p.m.

In Person	Pioneer Memorial Clinic Conference Room 130 Thompson Street, Heppner, OR 97836
Zoom	https://us06web.zoom.us/j/83824794426?pwd=ZXJWRUd1UUKzV3AzVmZPMY9ia3c4Zz09 Meeting ID: 838 2479 4426 Passcode: 193421

- 1. Call to Order**
- 2. Budget Hearing – FY 2023-2024**
- 3. Adjourn**



PROPOSED BUDGET OVERVIEW For FY 2023-2024

May 17, 2023

The accompanying budget is an estimate based on available data and strategic plans as of this date. Preparation of this budget is based on information provided by all departments, current and historical analysis, as well as new projections and projects. The beginning of FY 2023-2024 is planned to see the completion of the board-approved plan to staff ambulance services 24/7 in Boardman, Irrigon, and Heppner, with the final addition of 6 full-time EMS staff to be located in Heppner. This budget also reflects the completion of the building renovation to house Boardman Immediate Care and the purchase of real estate for offering adult care home services in Boardman.

This budget is presented in the cash based format consistent with prior years and current state reporting requirements. In the budget documents attached, total resources and expenditures are identified in summary and also by department. There is a projected net increase to cash of \$246,223. Also included is a planned capital purchases list and debt service summary.

Budgeted gross patient revenues for FY 2023-24 are up 8% or \$1.4 million over FY 2022-2023 budgeted volumes. Total budgeted operating expenses for FY 2023-24 are up nearly 12% over current annual budgeted totals, including salaries and benefits. Both revenue and expense increases are largely attributable to the opening of the Boardman Immediate Care.

Budgeted grant amounts increased as planned capital projects are reliant on these revenue streams to proceed in FY 2023-2024. Two new loans with a combined total of \$755,000 are planned for the Boardman Immediate Care renovations and the adult care home property.

The forecasted property tax revenue of \$3,578,486 is a 16% increase over the prior year due to increased property values in residential, commercial, and industrial development.

Revenue deductions are slated to decrease in the next fiscal year as cost based reimbursement increases with rising costs and other special coordinated care programs offset the total contractual write-offs and insurance adjustments.



**MORROW COUNTY
HEALTH DISTRICT**
Excellence in Healthcare

**PROPOSED BUDGET
Fiscal Year 2023-2024**

Morrow County Health District
FY 2023- 2024 Budget
Resources

Historical Data 2020-2021	Historical Data 2021-2022	Adopted FY 2022-23	Resource Description	Proposed FY 2023-24	Adopted FY 2023-24
9,774,706	9,301,381	11,678,067	Hospital	11,506,828	
1,157,239	1,088,831	1,217,749	Home Health & Hospice	1,197,309	
497,203	624,170	654,401	Boardman Ambulance	852,373	
389,832	446,390	449,615	Irrigon Ambulance	754,284	
1,684	0	3,676	Ione Ambulance	0	
1,218,913	870,199	1,734,724	Heppner Clinic	1,476,198	
1,365,333	1,352,021	2,061,756	Irrigon Clinic	2,316,566	
			Boardman Immediate Care	1,026,878	
165,962	291,102	278,624	Ione Clinic	442,250	
4,311,634	815,889	467,724	Other Revenue	272,271	
438,344	997,814	1,051,000	Donations & Grants	1,541,487	
67,883	35,425	45,000	Interest Income	125,000	
199,788	348,906	311,900	Community Service Fees	302,900	
0	0	0	Electronic Health Record Reimbursements	0	
297,066	197,257	260,000	340B Retail Pharmacy Net Revenue	210,000	
90,000	867,500	0	Operating, Capital, Long & Short Term Loans	755,000	
19,975,587	17,236,885	20,214,236	<i>Total Resources Except Taxes</i>	22,779,344	0
2,333,380	2,568,197	3,078,680	Property Taxes including Local Option Levy	3,578,486	
		659,223	Amounts from Prior Year Cash Reserve	0	
\$22,308,967	\$19,805,082	\$23,952,139	Total Resources	\$26,357,830	\$0

**Morrow County Health District
FY 2023-2024 Budget
Expenditures**

Historical Data 2020-21	Historical Data 2021-22	Adopted FY 2022-23	Expenditure Description	Proposed FY 2023-24	Adopted FY 2023-24
10,745,692	11,630,433	12,534,198	Hospital	14,140,681	
1,081,333	1,141,800	1,409,940	Home Health & Hospice	1,455,198	
421,505	756,250	863,687	Boardman Ambulance	1,054,449	
361,609	358,224	863,769	Irrigon Ambulance	1,038,077	
22,772	22,515	20,385	Ione Ambulance & Lexington EMS	18,799	
2,024,852	1,381,374	2,425,943	Heppner Clinic	1,659,114	
1,592,779	1,309,196	2,010,041	Irrigon Clinic	1,842,412	
			Boardman Immediate Care	1,465,467	
210,412	220,090	258,069	Ione Community Clinic	314,369	
12,536	10,778	50,000	Community Benefit Grants	50,000	
1,327,190	712,222	1,275,420	Revenue Deductions & Bad Debt	375,338	
1,189,730	772,708	1,508,706	Capital Purchases	2,509,961	
47,230	0	0	Capital Lease Principal Reduction	0	
2,150,042	1,140,900	316,495	Long & Short Term Debt Principal Reduction	187,742	
\$21,187,682	\$19,456,490	\$23,536,653	Total Expenditures	\$26,111,607	\$0
\$1,121,285	\$348,592	\$415,486	Net Increase/(Decrease) in Cash	\$246,223	\$0

**MORROW COUNTY HEALTH DISTRICT
REVENUE DETAIL BY DEPARTMENT
FISCAL YEAR 2023-2024**

	<u>FY 2023-24 Proposed</u>			<u>FY 2023-24 Adopted</u>		
	<u>Inpatient</u>	<u>Outpatient</u>	<u>TOTAL</u>	<u>Inpatient</u>	<u>Outpatient</u>	<u>TOTAL</u>
NURSING (1)	1,184,826	322,424	1,507,250			0
EMERGENCY/PROF FEES	114,785	1,717,173	1,831,958			0
AMBULANCE	0	770,977	770,977			0
CENTRAL SUPPLY	21,957	48,816	70,773			0
LABORATORY	108,892	2,918,308	3,027,200			0
EKG/TREADMILL	3,052	98,556	101,608			0
RADIOLOGY-XRAY	45,935	947,736	993,671			0
CT SCAN	41,976	993,838	1,035,814			0
PHARMACY	339,585	1,286,445	1,626,030			0
PROCEDURE	0	0	0			0
RESPIRATORY THERAPY	208,976	160,171	369,147			0
THERAPIES	157,190	15,210	172,400			0
HOSPITAL TOTAL	2,227,174	9,279,654	11,506,828	0	0	0
HOME HEALTH		630,377	630,377			0
HOSPICE		566,932	566,932			0
BRDMAN AMBULANCE		852,373	852,373			0
IRRIGON AMBULANCE		754,284	754,284			0
IONE AMBULANCE		0	0			0
HEPPNER CLINIC		1,476,198	1,476,198			0
IRRIGON CLINIC		2,316,566	2,316,566			0
BOARDMAN IMM CARE		1,026,878	1,026,878			0
IONE CLINIC		442,250	442,250			0
OTHER DEPTS TOTAL		8,065,858	8,065,858		0	0
GRAND TOTAL	\$2,227,174	\$17,345,512	\$19,572,686	\$0	\$0	\$0
NURSING (1)						
ACUTE, ICU, OBSERVATION	355,396	322,424	677,820			0
SWING BED	212,282	0	212,282			0
SWING BED NF	617,148	0	617,148			0
TOTAL	1,184,826	322,424	1,507,250	0	0	0

**MORROW COUNTY HEALTH DISTRICT
EXPENDITURE DETAIL BY DEPARTMENT
FISCAL YEAR 2023-2024**

	<u>FY 2023-24 PROPOSED</u>			<u>FY 2023-24 ADOPTED</u>		
	<u>S & B</u>	<u>OTHER</u>	<u>TOTAL</u>	<u>S & B</u>	<u>OTHER</u>	<u>TOTAL</u>
NURSING (1)	3,045,679	236,818	3,282,497			0
EMERGENCY/PROF SERVICES	1,327,718	249,585	1,577,303			0
AMBULANCE	939,909	84,964	1,024,873			0
CENTRAL SUPPLY	117,266	63,105	180,371			0
LABORATORY	421,775	520,779	942,554			0
EKG/TREADMILL	0	9,185	9,185			0
RADIOLOGY-XRAY	449,172	156,263	605,435			0
CT SCAN	28,650	122,879	151,529			0
PHARMACY	0	682,436	682,436			0
PROCEDURE	0	0	0			0
RESPIRATORY THERAPY	5,405	7,700	13,105			0
THERAPIES	0	32,500	32,500			0
DIETARY	266,450	147,694	414,144			0
LAUNDRY	28,818	11,230	40,048			0
HOUSEKEEPING	200,951	26,792	227,743			0
PLANT	281,034	242,301	523,334			0
BUSINESS OFFICE	663,045	106,730	769,775			0
MEDICAL RECORDS	124,057	7,335	131,392			0
ADMINISTRATION (2)	2,112,060	1,420,396	3,532,456			0
HOSPITAL TOTAL	10,011,987	4,128,693	14,140,681	0	0	0
HOME HEALTH/HOSPICE (3)	1,170,373	284,825	1,455,198			0
BOARDMAN AMBULANCE	948,201	106,248	1,054,449			0
IRRIGON AMBULANCE	956,853	81,224	1,038,077			0
IONE AMBULANCE	2,690	12,768	15,458			0
LEXINGTON EMS	941	2,400	3,341			0
HEPPNER CLINIC	1,453,226	205,888	1,659,114			0
IRRIGON CLINIC	1,580,012	262,400	1,842,412			0
BOARDMAN IMM CARE	1,290,107	175,360	1,465,467			0
IONE CLINIC	264,289	50,081	314,369			0
OTHER DEPTS TOTAL	7,666,691	1,181,194	8,847,885	0	0	0
GRAND TOTAL	\$17,678,679	\$5,309,887	\$22,988,566	\$0	\$0	\$0
ACUTE, ICU, OBSERVATION	3,045,679	197,564	3,243,243			0
SWING BED	0	5,792	5,792			0
SWING BED NF	0	33,462	33,462			0
NURSING (1)	3,045,679	236,818	3,282,497	0	0	0
INFO SYSTEMS	175,570	645,000	820,570			0
ACCOUNTING	357,268	80,150	437,418			0
ADMINISTRATION	1,579,222	695,246	2,274,468			0
ADMINISTRATION (2)	2,112,060	1,420,396	3,532,456	0	0	0
HOME HEALTH	559,602	166,796	726,398			0
HOSPICE	610,771	118,028	728,800			0
HOME HEALTH/HOSPICE (3)	1,170,373	284,825	1,455,198	0	0	0

**Morrow County Health District
Detail of Capital Purchases
for July 1, 2023 - June 30, 2024**

CAPITAL PURCHASES	COST	METHOD OF PAYMENT
Ultrasound Probe Sterilization Unit	\$ 9,350	Cash on Hand
VoIP Phone System	\$ 68,358	Cash on Hand
Zoll Defibrillator R Series Plus for Acute Care	\$ 19,514	Cash on Hand
Boardman Immediate Care Building Renovation	\$ 760,000	Loan for 330K/Grant for 430K
Boardman Immediate Care Building Furnishings	\$ 100,000	Loan for 100K
Boardman Immediate Care Building Achitect Fees-Partial	\$ 25,000	Cash on Hand
Carpet Install Completion for Hospital	\$ 10,000	Cash on Hand
Ambulance	\$ 336,252	250K Grant/Cash on Hand
Generator for Hospital	\$ 135,000	Federal Grant if awarded
Generator Site Prep at Hospital	\$ 90,000	Federal Grant if awarded
Adult Care Home & Land	\$ 550,000	Loan for 325K/Grant for 225K
Adult Care Home Van	\$ 40,000	Grant
Adult Care Home Furnishings	\$ 31,765	Grant
SBHC Mobile Health Unit	\$ 334,722	State Grant if awarded
TOTAL CAPITAL PURCHASES FOR BUDGET	\$2,509,961	

TOTAL AMOUNT TO BE FINANCED BY LOANS	755,000	
TOTAL AMOUNT TO BE PAID WITH CASH ON HAND	218,474	
TOTAL AMOUNT TO BE PAID BY GRANT/DONATED FUNDS	-	Prior Year Grants/Donations
TOTAL AMOUNT TO BE PAID BY GRANT/DONATED FUNDS	1,536,487	Current Year Grants/Donations
TOTAL AMOUNT TO BE FINANCED BY LEASE	-	
	<u><u>\$2,509,961</u></u>	

**Morrow County Health District
Detail of Long/Short Term Loans & Leases
for July 1, 2023 - June 30, 2024**

LONG & SHORT TERM DEBT SUMMARY			
	PRINCIPAL PAYMENTS	INTEREST PAYMENTS	MATURITY DATE
BEO USDA REFINANCE LOAN	\$27,934	\$31,009	2042
BEO LOAN - HOSPITAL PT ROOMS REMODEL	\$818	\$5	2023
BEO LOAN - BOARDMAN BUILDING	\$18,008	\$3,221	2028
MORROW CO LOAN-BOARDMAN BUILDING	\$10,116	\$659	2028
IRRIGON CLINIC REMODEL LOAN	\$47,130	\$11,974	2038
ULTRASOUND & DRUG DISPENSING UNIT LOAN	\$6,718	\$25	2023
BEO LOAN - HOSPITAL BOILERS	\$28,682	\$1,267	2024
BEO LOAN - BOARDMAN AMBULANCE	\$31,077	\$1,711	2025
MORROW CO EQUITY FUND LOAN - CHURCH	\$6,488	\$786	2031
GEODC LOAN - HOUSE	\$8,206	\$2,474	2031
NEW LOAN FOR BOARDMAN IMMEDIATE CARE REMODEL	\$930	\$2,150	2044
NEW LOAN FOR ADULT CARE HOME & LAND	\$1,635	\$2,555	2054
TOTALS	\$187,742	\$57,836	
CAPITAL LEASES SUMMARY			
	PAYMENTS		MATURITY DATE
NONE			
	\$0		