



**Board Meeting Agenda
March 30th at 6:30 pm**

In Person	Pioneer Memorial Clinic Conference Room, 130 Thompson Ave, Heppner, OR 97836
Microsoft Teams	Join: https://teams.microsoft.com/meet/23302818489054?p=VWwC6VyBbSap12xqcT Meeting ID: 233 028 184 890 54 Passcode: Su7nF3C8

- 1. Call to Order and Pledge of Allegiance**
- 2. Swearing in of new board member Lisa Pratt** – Janet Greenup - Chairperson
- 3. Public Comment (Maximum of 3 minutes per person. Maximum of 30 minutes for comments)**
- 4. Approval of Meeting Minutes**
 - A. February 23rd , 2026 meeting
- 5. Consent Agenda**
 - A. CEO Dashboard – Bob Houser
 - B. Quality Report- Dr. Emily Jack
 - C. EMS Stats – Jodi Ferguson
 - D. Department Managers Meeting minutes
- 6. Reports**
 - A. CEO Report – Bob Houser, CEO, FACHE
 - B. Financial Report – Rick Worden, CFO
- 7. Med Staff Report –**
 - A. Approve Staff Privileges - Re-Appointment of:**
 1. Amanda Roy, PA – C
 2. Jeremy Logan, MD – CORA
 3. Jason Doye, MD – CORA
 4. Stephany Barreto, MD - CORA
 - B. Approve Staff Privileges - Appointment of:**
 1. Denas Andrijauskis, MD – CORA
 2. Russel Nichols, MD - Hospice
- 8. Old Business**

Promise of Excellence

Compassion: Being motivated with a desire to assist patients and staff with empathy and kindness and committed to going the extra mile to ensure patients and staff feel comfortable and welcomed.

Respect: Recognizing and valuing the dignity and uniqueness of everyone. Respect creates a work environment based on teamwork, encouragement, trust, concern, honesty, and responsive communication among all employees and our patients.

Integrity: Encompassing honesty and consistently adhering to the principles of professionalism and accountability with our patients, fellow employees, and community partners. Integrity is at the heart of everything we do.

Excellence: Creating standards of performance that surpass ordinary expectations. We want to make this the place where patients want to come, our providers want to practice, and people want to work!

A. None

9. New Business

A. The interview schedule for the final two candidates are as follows:

1. Candidate A –April 2nd, 9:30 meet with Department Managers and at 10:30 meet the medical providers. On April 3rd at 10:00 am Interview with the board at PMC conference room.
2. Candidate B– April 9th 1:00 pm meet with Department managers at PMC conference room. At 3:00 pm meet with Medical providers. On April 10th at 10:00 am interview with the Board at PMC conference room.

10. Executive Session: Members of the news media may attend executive sessions, with limited exceptions. News media are instructed not to report about what happened in executive sessions.

- A. Discussion of negotiating district real property transactions to be held under ORS 192.660 (2)(e)
- B. Discussion concerning certain trade or commerce regarding Boardman Immediate Care Clinic to be held under ORS 192.660 (2)(g)

11. Return to Open Session

12. Adjourn

13. Next meeting to be held Boardman City Hall, 200 City Center Drive, Boardman, OR, 97818.

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Meeting	Board of Directors		
Date / Time	February 23, 2026, 6:30 pm	Location	Ione Fire Station 140 West Main Street, Ione, Oregon 97843 Microsoft Teams
Chair	Russel Nichols (Vice Chair)	Recorder	Julie Baker
Board Members	Present: Jason Hanna, Russel Nichols, Annetta Spicer		
Attendees	Staff: Bob Houser, Julie Baker, Jodi Ferguson, Rick Worden, Dr. Emily Jack, Caroline Scrivner, Sheryl Angell, Staci Hedman, Lisa Spencer, Joseph Munkers, Natalia Wight, Jamie Houck, Paul Martin Press: Gazette Times Guests: N/A		

Mission

Bring essential health services to our rural communities that meet the unique needs of the people we serve.

Vision

Be the first choice for quality, compassionate care, and lead the way in promoting wellness and improving health in our communities.

Values

Integrity, Compassion, Quality, Respect, Financial Responsibility

Agenda Item	Minutes
1. Call to Order & Pledge of Allegiance	Nichols called the meeting to order a 6:34 pm
2. Public Comment	<ul style="list-style-type: none"> None
3. Approval of Meeting Minutes A. January 26, 2026	MOTION: Annetta Spicer moved to approve the minutes for the January 26, 2026 meeting. Jason Hanna seconded the motion. The motion passed unanimously by all Board members present.
4. Consent Agenda A. CEO Dashboard – Bob Houser B. Quality Report – Dr. Jack C. EMS Stats – Bob Houser	<p>A. Bob Houser discussed the CEO Dashboard (see packet). Houser noted the HR turnover rate decrease on the dashboard, with the vacancy rate remaining the same and no newly created open positions for the month. He reviewed financial numbers on the dashboard, stating days in A/R is down and dropping, days cash on hand is approximately at 31. Houser reviewed clinic stats, noting a high number of no shows at IMC. Hanna asked for additional data on clinic patient visits be added to the dashboard, information discussed and will be updated going forward.</p> <p>B. No quality report this month.</p> <p>C. Jodi Ferguson reviewed the EMS Stats (see packet). Ferguson noted the form had been revised, showing which ambulance is designated as first out. Ferguson stated the stats are meeting contractual requirements. Nichols asked if ambulance 598 and 599 are staffed at all times, Ferguson confirmed they were.</p>
5. Reports A. CEO Update – Bob Houser	A. Houser provided a CEO Update (see packet). Houser shared an update on the provider interview with Dr. Stoker, stating Dr. Stoker came on site for an in-person interview. Houser was disappointed that Dr. Stoker

<p>B. Financial Report – Rick Worden, CFO</p>	<p>declined the position, taking a different position in California. Houser added the search will continue for this open provider position. He added the District is recruiting for two Medical Assistants in Irrigon.</p> <p>Houser presented a Community Benefit Request (SBR) to the Board from Heppner Fire District for funding a AED Mobile Unit, stating the cost would be approximately \$2,000 - \$2,500.</p> <p>MOTION: Annetta Spicer moved to approve the Community Benefit Request to fund the AED Mobile Unit for Heppner Fire District. Jason Hanna seconded the motion.</p> <p>Discussion regarding the motion was held prior to a vote. Hanna asked about the budget available to fund CBR, what had been spent and what was available. Ferguson stated the initial budget was \$50,000 for the year, and there are funds remaining, she added numbers could be pulled and provided to the Board next month.</p> <p>The motion passed unanimously by all Board members present.</p> <p>Houser continued his CEO Update by providing 2025 stats for Boardman Immediate Care (BIC), as requested last meeting by the Board.</p> <p>Houser discussed a program for Medical Assistant (MA) Certification that the District will be providing to bring all MA to a Certified level.</p> <p>Houser also announced that Eva McMasters has been hired full time in Radiology. She will start approximately March 17, 2026. He added that Jimmy Wimer, Radiology Lead, will be retiring from full time approximately July 1, 2026 and stay on as occasional part time.</p> <p>Houser then reviewed his CEO Itinerary for the next month, which is included in the Board packet.</p> <p>B. Rick Worden presented the Financial Report (see packet).</p>
<p>6. Medical Staff Report</p> <p>A. Approve Staff Privileges – Re-Appointment</p> <p>B. Approve Staff Privileges – Appointment</p>	<p>A. None</p> <p>B. None</p>
<p>7. Old Business</p> <p>A. Selection of new board member</p> <p>B. Update on site visit by Dr. Stoker</p>	<p>A. Houser provided the Board with applications from two Board member applicants, Makenzi Bailey of Heppner and Lisa Pratt of Boardman. Discussion held by Board members present regarding applicants. Nichols stated both applicants would do a great job. Spicer noted a Board member representing the North end of the county would be beneficial. Hanna stated he would like to move both forward, but did like the value of a North end voice for the Board, adding the county would be well served with either candidate.</p>

	<p>MOTION: Annetta Spicer moved to appoint Lisa Pratt to fill the Board vacancy. Jason Hanna seconded the motion. The motion passed unanimously by all Board members present.</p> <p>Discussion continued as Hanna noted Pratt was present at the meeting. Pratt commented she knows the North end needs representation and she was ready to serve. Houser let her know she would be sworn in at the next meeting. Nichols stated he also appreciated Makenzie Bailey’s application and hoped she remains interested for the future.</p> <p>B. Houser stated he had provided this update on Dr. Stoker earlier in the meeting, during his CEO Report.</p>
<p>8. New Business</p> <ul style="list-style-type: none"> A. CEO selection update B. Humana/or Choice Care Network update 	<p>A. Houser updated the Board on the CEO position search. He said interviews had been good, and would conclude tomorrow. Next steps will be to narrow the candidate pool to three to four and bring them onsite in March for interviews with the entire Board, department heads and providers would also be included in the interview process. Houser said the Admin House would be available again around March 1, so it will be available to tour for candidates. Hanna asked Houser when he expected to have the candidates narrowed down, Houser stated this would be done by mid-week as all interviews will be completed. His projected timeline for the completion of the search includes the onsite interviews in March, contract offered in April, with a potential onsite start date in May.</p> <p>B. Houser share an updated on the District’s Humana Network application. He said Jodi Ferguson led the reapplication and the District has now received three separate contracts from Humana. Houser is currently reviewing the contracts and expects we will be accepted in Humana’s network. Discussion held around the benefit of this to community members and our patients, included the benefit of coordinated care within the network as Murray’s Drugs and Good Shepherd are also in network.</p>
<p>9. Executive Session</p>	<p>Nichols called Executive Session to order at 7:04 pm under:</p> <ul style="list-style-type: none"> A. Discussion of negotiating district real property transactions to be held under ORS 192.660 (2)(e) <p>Members of the news media may attend Executive Sessions, with limited exceptions. News media are instructed not to report about what happened in Executive Sessions.</p> <p>Executive Session adjourned.</p>
<p>10. Return to Open Session</p>	<p>The Board returned to open session at 7:26 pm.</p> <p>MOTION: Jason Hanna motioned to approved the CEO to negotiate for a fair price for the District’s Ambulance building in Boardman for the Boardman Food Pantry. Annetta Spicer seconded the motion. The motion passed unanimously by all Board members present.</p>

	<p>MOTION: Annetta Spicer motioned to allow the CEO to negotiate on the lot in Irrigon for the purpose of building an EMS/Ambulance garage as discussed in Executive Session. Jason Hanna seconded the motion. The motion passed unanimously by all Board members present.</p>
<p>11. Adjourn</p>	<p>With no further business to come before the Board, regular session adjourned at 7:28 pm Minutes taken and submitted by Julie Baker. Approved _____.</p>

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March 2026 Meeting (February Stats)

HUMAN RESOURCES	
Turnover Rate <small>(Rolling 3 Months: December-January-February)</small>	3.6%
Vacancy Rate	6.90%
Number of Open Positions	8
Newly Created Open Positions	0

FINANCIAL	
Days Cash on Hand	29
Days in AR Cerner	88
Days in AR (All)	96

Goal ≥ 90

Goal ≤ 60

The annual total separations rate for health care and social assistance for August 2025 was 3.1 (Bureau of Labor Statistics).

RURAL HEALTH CLINICS				
MEASURE	PMC	ICC	IMC	BIC
Third Next Available <small>(Current Month)</small>	4	7	5	N/A
Total Visits <small>(Previous Month)</small>	237	175	303	61
Total (BH) Visits <small>(Previous Month)</small>	44	N/A	70	N/A

"Third Next Available" is an industry standard measurement of primary care access. It is defined as the average length of time in days between the day a patient makes a request for an appointment with a provider and the third available appointment for a new patient physical, routine exam, or return visit exam. Values shown are clinic averages.

PIONEER MEMORIAL HOSPITAL	
Hospital Admit Days (IP, SS, NSS, OBS, R) <small>(Previous Month)</small>	222
Emergency Department Visits <small>(Previous Month)</small>	92
Hospital Outpatient Visits <small>(Previous Month)</small>	334

HOME HEALTH & HOSPICE	
Hospice Days <small>(Previous Month)</small>	167
Home Health Visits <small>(Previous Month)</small>	86

NRC Patient Experience Real-Time Survey

The real-time survey platform was implemented on June 1st, 2025. Stats show a cumulative report of all responses since implementation. Starting on June 1, 2026 stats will show a 12 month rolling period. Patients are contacted via text, e-mail, or phone with a 24 hour delay between attempts to give them the opportunity to complete the survey. Patients contact information must be captured correctly in CERNER to receive the survey.

What is the NRC Net Promoter Score? It is a metric that reflects how likely a patient is to recommend a healthcare organization to others.

Would you recommend this provider's office to your family and friends? (Net			
	December	June 1, 2025 to January	February
Boardman Immediate Care	69.4%	70.4%	73.8%
	Responses = 49	Responses = 54	Responses = 61
Ione Community Clinic	94.2%	93.8%	94.7%
	Responses = 154	Responses = 178	Responses = 207
Irrigon Medical Clinic	72.7%	74.6%	74.6%
	Responses = 198	Responses = 224	Responses = 224
Pioneer Memorial Clinic	89.6%	89%	91%
	Responses = 135	Responses = 173	Responses = 210
All Clinics Combined	82.8%	83.6%	85.2%
	Responses = 536	Responses = 629	Responses = 723
NRC Benchmark	86.7%		

Would you recommend this service/department to your friends or family? (Net			
	December	June 1, 2025 to January	February
Emergency Department	71.2%	72.5%	73.5%
	Responses = 73	Responses = 91	Responses = 98
NRC Benchmark	80.5%		
EMS	77.8%	61.5%	61.5%
HEPPNER/IRRIGON	Responses = 9	Responses = 13	Responses = 13
NRC Benchmark	82.5%		
Lab	72.9%	71.4%	71.6%
	Responses = 59	Responses = 63	Responses = 74
NRC Benchmark	80.5%		
Radiology	57.7%	63.9%	64.1%
	Responses = 26	Responses = 36	Responses = 39
NRC Benchmark	80.9%		

NRC HCAHPS

All HCAHPS are captured via a paper survey that is mailed to all admitted inpatients at Pioneer Memorial Hospital. CMS requires paper surveys for HCAHPS at this time.

Using any number from 0 to 10, where 0 is the worst hospital possible and 10 is the best hospital possible, what number would you use to rate this hospital during your stay?

June 1, 2025 to February 28, 2026

Inpatient	66.7% Responses = 9
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NRC Average	71.4%
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Would you recommend this hospital to your friends and family?

June 1, 2025 to February 28, 2026

Inpatient	66.7% Responses = 9
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NRC Average	72.6%
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2026	IRRIGON								HEPPNER								IONE				LEXINGTON			
	298 (First Out)				299				599 (First Out)				598				699				499			
	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports
9-1-1 January	1.6	3.1	44	23	2.0	4.1	7	7	1.0	5.5	32	25	2.5	4.5	2	1	0.0	0.0	0	0	0.0	0.0	0	0
Transfers January	0.0	0.0	0	0	0.0	0.0	0	0	2.0	20.0	3	3	3.0	27.5	5	5	0.0	0.0	0	0	0.0	1.0	1	1
9-1-1 February	1.0	4.0	38	27	0.5	2.5	2	1	1.0	12.0	15	15	1.0	2.0	6	0	0.0	0.0	0	0	0.0	0.0	0	0
Transfers February	0.0	0.0	0	0	0.0	0.0	0	0	0.0	0.0	0	0	1.0	1.0	4	4	0.0	0.0	0	0	3.0	2.5	2	2
9-1-1 March																								
Transfers March																								
9-1-1 April																								
Transfers April																								
9-1-1 May																								
Transfers May																								
9-1-1 June																								
Transfers June																								
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Transfers July																								
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9-1-1 September																								
Transfers September																								
9-1-1 October																								
Transfers October																								
9-1-1 November																								
Transfers November																								
9-1-1 December																								
Tranfers December																								
TOTAL			82	50			9	8			50	43			17	10			0	0			3	3

Dispatch to en route means the length of time between when the ambulance is dispatched to when the ambulance leaves the garage.

Response time means the length of time between the notification to the ambulance and the arrival of the ambulance at the incident scene.*

*Note that response times are not adjusted for miles traveled.

MORROW COUNTY HEALTH DISTRICT PIONEER MEMORIAL HOSPITAL & ANCILLARY STATS FISCAL YEAR 2025-2026													
	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	YTD
ACUTE (INPATIENT)													
ADMISSIONS	1	0	5	7	3	4	4	3					27
DISCHARGES	3	0	4	6	5	3	5	3					29
Admits- MEDICARE	1	0	4	4	2	4	4	1					20
MEDICAID	0	0	0	1	0	0	0	0					1
OTHER	0	0	0	2	0	0	0	1					3
SELF PAY	0	0	1	0	1	0	0	1					3
TOTAL	1	0	5	7	3	4	4	3					27
Dschgs -MEDICARE	1	0	3	4	3	3	5	1					20
MEDICAID	0	0	0	0	1	0	0	0					1
OTHER	1	0	1	2	0	0	0	1					5
SELF PAY	1	0	0	0	1	0	0	1					3
TOTAL	3	0	4	6	5	3	5	3	0	0	0	0	29
PATIENT DISCHARGE DAYS													
MEDICARE	0	0	8	8	10	3	15	2					46
MEDICARE ADVANTAGE	1	0	0	3	0	3	0	0					7
MEDICAID	0	0	0	0	0	0	0	0					0
MEDICAID MANAGED CARE	0	0	0	0	5	0	0	0					5
OTHER	3	0	0	4	0	0	0	4					11
SELF PAY	7	0	2	4	2	0	0	3					14
TOTAL	11	0	10	15	17	6	15	9	0	0	0	0	83
PATIENT ADMISSION DAYS													
Adults	2	0	12	18	14	8	13	11					78
Pediatric	0	0	0	0	0	0	0	0					0
TOTAL	2	0	12	18	14	8	13	11	0	0	0	0	78
AVG LENGTH OF STAY													
AVG DAILY CENSUS	0.7	#DIV/0!	3.0	3.0	2.8	2.7	2.6	3.7	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	2.7
DEATHS	1	0	1	0	0	0	0	0					2
SWING BED (Skilled)													
ADMISSIONS	2	2	2	5	4	1	5	0					21
DISCHARGES	1	3	1	4	6	1	1	4					21
TOTAL	3	5	3	9	10	2	6	4	0	0	0	0	42
Dschgs -MEDICARE	1	2	1	4	5	1	1	4					19
MEDICAID	0	0	0	0	1	0	0	0					1
OTHER	0	1	0	0	0	0	0	0					1
SELF PAY	0	0	0	0	0	0	0	0					0
TOTAL	1	3	1	4	6	1	1	4	0	0	0	0	21
PATIENT DISCHARGE DAYS													
MEDICARE	3	0	13	77	55	15	7	71					241
MEDICARE ADVANTAGE	0	21	0	0	23	0	0	0					44
MEDICAID	0	0	0	0	0	0	0	0					0
MEDICAID MANAGED CARE	0	0	0	0	8	0	0	0					8
OTHER	0	18	0	0	0	0	0	0					18
SELF PAY	0	0	0	0	0	0	0	0					0
TOTAL	3	39	13	77	86	15	7	71	0	0	0	0	311
PATIENT ADMISSION DAYS													
MEDICARE	3	21	33	71	61	15	21	58					283
MEDICAID	0	0	0	0	8	0	0	0					8
OTHER	18	0	0	0	0	0	0	0					18
SELF PAY	0	0	0	0	0	0	0	0					0
TOTAL	21	21	33	71	69	15	21	58	0	0	0	0	309
AVG DAILY CENSUS	0.68	0.68	1.10	2.29	2.30	0.48	0.68	2.07	0.00	0.00	0.00	0.00	0.85
SWING BED REVENUE	\$ 9,432	\$ 9,432	\$ 15,271	\$ 32,789	\$ 30,992	\$ 6,737	\$ 7,187	\$ 26,051					\$137,892
SWING \$ DAYS	21	21	34	73	69	15	16	58					307
DEATHS	0	0	0	0	0	0	0	0					0

MORROW COUNTY HEALTH DISTRICT PIONEER MEMORIAL HOSPITAL & ANCILLARY STATS FISCAL YEAR 2025-2026	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	YTD
OBSERVATION													
ADMISSIONS	1	1	2	1	1	4	0	2					12
DISCHARGES	1	1	1	1	1	4	0	2					11
HOURS	24	42	16	35	30	177	0	237					561
REVENUE	\$ 3,140	\$ 5,496	\$ 2,094	\$ 4,580	\$ 3,926	\$ 23,160	\$ -	\$ 31,011					\$ 73,407
AVG LENGTH OF STAY (hours)	24.0	42.0	8.0	35.0	30.0	44.3	#DIV/0!	118.5	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	46.8
DEATHS	0	0	0	0	0	0	0	0	0	0	0	0	0
HOSPITAL RESPITE													
ADMISSIONS	0	0	0	1	2	2	1	3					9
DISCHARGES	0	0	0	0	2	2	1	2					7
PATIENT ADMISSION DAYS	0	0	0	4	9	4	4	13					34
DEATHS	0	0	0	0	0	1	0	0					1
SWING (Non-Skilled)													
ADMISSIONS	0	0	0	0	1	0	0	0					1
DISCHARGES	0	0	1	0	0	1	0	0					2
Dschgs -MEDICAID	0	0	1	0	0	0	0	0					1
SELF PAY	0	0	0	0	0	1	0	0					1
TOTAL	0	0	1	0	0	1	0	0	0	0	0	0	2
PATIENT DISCHARGE DAYS													
MEDICAID	0	0	221	0	0	0	0	0					221
SELF PAY	0	0	0	0	0	32	0	0					32
TOTAL	0	0	221	0	0	32	0	0	0	0	0	0	253
PATIENT ADMISSION DAYS													
MEDICAID	124	124	104	93	90	93	93	84					805
SELF PAY	62	62	60	62	77	77	62	56					518
PATIENT ADMISSION DAYS	186	186	164	155	167	170	155	140	0	0	0	0	1323
AVG DAILY CENSUS	6.0	6.0	5.5	5.0	5.6	5.5	5.0	5.0	0.0	0.0	0.0	0.0	8.6
SWING BED REVENUE	\$ 96,389	\$ 96,389	\$ 84,988	\$ 80,324	\$ 86,543	\$ 88,097	\$ 80,324	\$ 69,960					\$ 683,014
SWING \$ DAYS	186	186	164	155	167	170	155	135					1318
DEATHS	0	0	1	0	0	0	0	0					1
SUMMARY STATS													
TOTAL/AVERAGE % OCCUPANCY	32.1%	31.8%	33.2%	38.1%	41.1%	30.3%	29.6%	37.8%	0.0%	0.0%	0.0%	0.0%	22.8%
TOTAL OUTPATIENTS (Admits) w/ ER	329	353	386	414	287	404	490	426					3089
TOTAL ER (Encounters)	85	104	89	123	83	122	124	92					822
LAB TESTS													
INPATIENT	43	14	45	48	64	21	53	38					326
OUTPATIENT	669	791	755	876	524	800	1032	1001					6448
TOTAL	712	805	800	924	588	821	1085	1039	0	0	0	0	6774
XRAY/ULTRASOUND TESTS													
INPATIENT	4	2	4	4	2	3	9	2					30
OUTPATIENT	60	78	72	93	49	81	116	80					629
TOTAL	64	80	76	97	51	84	125	82	0	0	0	0	659
CT SCANS	44	33	14	31	21	36	57	38					274
MRI SCANS	1	3	2	3	4	3	1	3					20
EKG TESTS	31	26	34	34	18	24	56	28					251
TREADMILL PROCEDURES	0	0	0	0	0	0	0	0					0
RESPIRATORY THERAPY													
INPATIENT	29	4	41	40	64	22	13	17					230
OUTPATIENT	1	9	37	15	7	17	13	6					105
TOTAL	30	13	78	55	71	39	26	23	0	0	0	0	335

MORROW COUNTY HEALTH DISTRICT PIONEER MEMORIAL HOSPITAL & ANCILLARY STATS FISCAL YEAR 2025-2026													
	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	YTD
PROVIDER VISITS													
PIONEER MEMORIAL CLINIC-HEPPNER	137	231	210	154	137	176	331	281					1657
IRRIGON MEDICAL CLINIC	290	280	269	314	236	380	257	373					2399
BOARDMAN IMMEDIATE CARE	50	82	68	57	31	32	48	61					429
IONE COMMUNITY CLINIC	159	188	171	140	134	180	189	175					1336
ALL PROVIDER ENCOUNTERS AT HOSPITAL**	110	127	133	180	123	152	145	125					1095
TOTAL	746	908	851	845	661	920	970	1015	0	0	0	0	6916
REVENUE OF HOSPITAL ENCOUNTERS	\$65,469	\$ 67,059	\$ 52,227	\$ 70,412	\$ 49,722	\$ 64,135	\$ 64,267.24	\$ 51,107					\$484,399
AMBULANCE													
HEPPNER AMBULANCE TRANSPORTS	14	13	15	26	26	20	30	20					164
BOARDMAN AMBULANCE TRANSPORTS	0	0	0	0	0	0	0	0					0
IRRIGON AMBULANCE TRANSPORTS	21	20	16	19	18	30	30	27					181
IONE AMBULANCE TRANSPORTS	0	0	0	0	0	0	0	0					0
TOTAL	35	33	31	45	44	50	60	47	0	0	0	0	345
HEPPNER AMB REVENUE	\$ 24,422	\$ 23,003	\$ 26,221	\$ 46,384	\$ 31,238	\$ 34,835	\$ 52,442	\$ 33,321					\$271,865
BOARDMAN AMB REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					\$0
IRRIGON AMB REVENUE	\$ 37,770	\$ 35,971	\$ 28,777	\$ 33,037	\$ 43,733	\$ 52,821	\$ 52,442	\$ 48,182					\$332,732
IONE AMB REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					\$0
TOTAL	\$ 62,192	\$ 58,974	\$ 54,998	\$ 79,420	\$ 74,971	\$ 87,656	\$ 104,884	\$ 81,503	\$ -	\$ -	\$ -	\$ -	\$604,597
HOME HEALTH VISITS													
SKILLED NURSING VISITS	45	59	55	41	37	38	49	38					362
AIDE VISITS	3	10	18	8	9	12	21	12					93
MSW VISITS	2	4	9	2	3	9	8	6					43
OCCUPATIONAL THERAPY	0	0	0	0	0	0	0	0					0
PHYSICAL THERAPY	38	27	39	34	34	44	44	30					290
SPEECH THERAPY	6	3	2	3	3	0	0	0					17
IN HOME CARE VISITS-PRIVATE PAY	0	0	0	0	0	0	0	0					0
TOTAL	94	103	123	88	86	103	122	86	0	0	0	0	805
HOSPICE													
ADMITS	2	2	3	5	0	1	1	2					16
DISCHARGE	1	0	0	0	0	0	1	1					3
DEATHS	1	2	3	1	3	1	0	1					12
TOTAL HOSPICE DAYS	135	101	111	207	193	142	153	167					1209
PHARMACY													
DRUG DOSES	644	854	957	1548	1547	1383	1313	1420					9,666
DRUG REVENUE	\$ 44,398	\$ 33,349	\$ 44,306	\$ 50,283	\$ 38,949	\$ 31,450	\$ 31,278	\$ 21,974					\$295,987

Morrow County Health District Department Head Meeting

2/24/2026

PMC Conference Room

Attendance: Bob Houser, Joey Munkers Rhea Duncan, Brittany Moore, Jodi Ferguson, Natalia, Wight, Tina Montgomery, Staci Hedman, Jimmy Wimer, Deborah Johnson, Juli Kennedy, Lindsey Boyer, Sheryl Angell, Katelin Tellechea, Juli Baker, Laura Lawson, Lisa Spencer, Jamie Houck, Trista Seastone

Call to Order: Bob Houser called meeting to order and emphasized the goal of continuing to make the Health District a place where patients want to come.

CEO Report and Board Meeting Update: Houser reviewed the CEO report and provided an update from the February 23rd Board meeting.

- Bob gave update on the CEO candidates. The field has been narrowed down to two. He indicated that Providers and this leadership group will participate in the onsite interviews with the candidates, likely the first part of April. Best case scenario we will issue contract in April with the new CEO onsite in May or June at latest.
- Bob indicated that Eva M. will be rejoining us in March, aligning well with Kayla's maternity leave. He also noted that Jimmy W. will be retiring July 1. Jimmy will remain available for ultrasound and pick up some on call shifts following July 1.
- Houser provided an update on the open Board of Directors (BOD) position vacated by Steve R who had resigned. The BOD asked for resumes for the position and received 2, Lisa Pratt from Boardman and Mackenzie Bailey from Heppner. Lisa Pratt was chosen to provide the BOD with some representation from North Morrow county as we currently have 4 from south county. The Board also asked Bob to reach out to Mackenzie and encourage her to keep interest for future position openings.
- Bob reported that the Ambulance building will be offered to the Food Pantry for sale as we are not going to use it as ambulance building any longer. Bob will be in negotiations with the Food Pantry. The BOD also instructed Bob to find piece land to put up building to house ambulance and EMS. The original CAPCO land was of interest, however previous issues have not been taken care of by them and it is an odd shaped piece of land. An additional 0.4 Acre parcel has been identified across from the clinic and is under consideration. Bob will be working with owner to see if we can make deal with that property as it currently has sewer and water and shape of the parcel would make a better lot for our need.
- Houser reported on the meeting with City Hall regarding the upcoming street projects. Plans include replacing water and sewer lines and repaving streets leading to the hospital. We have been told that the project will be staged to maintain access ensuring that only half of the roadway is

disrupted at a time, and that traffic flow around the hospital is maintained. Additionally, there will be consideration for MRI truck access. Ongoing planning will continue regarding parking concerns and the helicopter pad.

- It was reported that Katelin T. is working on a community grant request for a mobile AED, in partnership with the Heppner Fire District. The estimated cost is \$2k – \$2.5K. The BOD has approved the request.
- An update was provided regarding Humana contracts. Bob noted that there were three contracts and that he has many questions that have not yet been answered.
- Houser provided an update on Physician recruitment regarding Dr. Stoker. Unfortunately Dr. Stoker accepted a position in California despite feedback that indicated our offer was competitive and the clinic was well received by the candidate. When Bob spoke with the recruiter he asked why our offer was not selected the recruiter indicated that MCHD's offer was very attractive but that "Dr. Stoker really liked the name and title on his badge."

Financial Report: Rick gave the Financial Report from the Board Meeting the night prior and discussed the upcoming budget process noting that the budget sheets would be coming out mid-March. Bob encouraged Departments to meet with Rick and Jodi to learn and go through their budgets.

Dept Updates:

Jamie H. spoke on the Quality council highlighting the importance of getting your information in by the 15th every month. She also reported that IT is currently working on various projects.

Tina M. reported that a new employee started yesterday, and that the Business Office is continuing self-pay cleanup and is ready to send some stuff to collections. She indicated that we will get rid of the company helping with thrive. Will be doing Cerner on our own. But that it will take a while to train the new staff.

Lindsey M. stated that HR is just about wrapped up with all of the 2025 reporting. She indicated that Winter is a very busy time for HR and that they are still working on Dept. Head training for probations and evals. Lindsey also reported that there are lots of policies to review and update with the new ONA update include second CBA.

Staci H. reported that Tina M. and her have been working on clean up in Thrive. It is a very manual process and some things are not working. They have been doing Targeted training 5-6 hrs with all of the business office staff. One of the main things now is implementing new measures to maintain a clean claim rate out the door without manual intervention. Industry standard is 75% we are at 72% currently which is close. Staci indicated that some claims stop every time because need certain things and provided example.

Brittany M. indicated there really wasn't anything new in EVS.... we are just cleaning.

Rhea D. reiterated the same for Central Supply, nothing new.

Patty R. reported for Dietary that work is in progress for new flooring in the kitchen.

Joey M. stated that Maintenance has been working on kitchen, but is currently waiting on the contractor. Joey indicated that we would not be doing the solarium and bathroom this year. He said that they will be painting the break room today, and would likely close it off tomorrow to finish lower half. Joey reported that Maintenance will be down a guy and will have a Temp. opening while Scott is out. He also reported that the pharmacy minisplit went down and that we are going to add new one in Sherryl and Katelin's office.

Jodi F. reported that Larissa sent out an email on Multiview. She told the group, this is where you want to go, to see YTD info, current budgets, etc. Jodi explained Multiview and that you are able to see transactions. If you need help let Jodi or Larissa know but this will be very helpful in reviewing and preparing your budgets.

Paul M. reported on new hires two and that the full time positions have applicants in and offers out. We will finally fully staffed.

Laura L. reported that she has been working with reception to improve registration process. She also indicated that the referral coordinator will be here next week.

Natalia W. gave a quick reminder that any articles or flyers etc. should be ran through her dept. before release to streamline branding. Natalia highlighted upcoming events - employee appreciation day patient safety awareness week national HR week and national Dr. day. She stated that she will reach out to those depts.

Julie B. spoke regarding regulation changes coming up. She will communicate with how those will effect staff. The workplace violence policy has been updated and will also be communicating the roll out on that. Additionally, there will be a privacy regulation update regarding HIPPA and substance use disorder records. Julie also shared that discussions are underway regarding protocols if ICE were to enter the facility.

Deborah J. indicated that she didn't have anything to update the group.

Katelin T. mentioned that clinic quality will be getting together this week to discuss roles and expectations. Katelin reminded all to continue to send her all non technical issues regarding Lab. She is enjoying her new role in grant writing and if there are projects she will find \$ and explore funding opportunities.

Lisa S. reported collaborative work this week and thanked Jamie H. for her help with Quality. Lisa reported the Home Health and Hospice contract with Willow Creek Terrace to provide back up for facility nurse. She also reported on the certified nursing team 1-4 will be testing in the next few weeks

Sheryl A continues staff recruitment efforts and reported that we are getting quotes for call system.

Julie K. reported a kickoff meeting will take place the first week of March for a small group regarding Trium/access. Julie also noted that Cerner will have a new EMR system 12-18 mo. with heavy AI pricing structure offering improved payor connections and prior authorization processes with planned direct SSA connectivity. Concerns raised regarding Domain I placement versus Blue Mountain Hospital alignment. It seems we are potentially placed in an inappropriate domain in comparison to our scope.

Trista S. has been working with Dr. Jack on PCPS prep. Laura has been assisting 1-2 hrs. on Mondays and has helped them to get more organized and put together. Elizabeth J. moved over to PMC receptionist role; referral support is expanding to five days per week. Trista is working through policy updates. Trista also spoke regarding funding to assist Medical Assistants with certification.

Meeting was adjourned with the next meeting to be held March 31st 2026 at 9:00 – PMC Conference Room.



**MORROW COUNTY
HEALTH DISTRICT**
Excellence in Healthcare

PO BOX 9
Heppner OR 97836
Tel: 541-676-9133
Toll Free: 1-800-737-4113
www.morrowcountyhealthdistrict.org

TO: Morrow County Health District Board of Directors

FROM: Bob Houser, CEO, FACHE

SUBJECT: CEO REPORT TO THE BOARD

DATE: 3/30/26

1. **Recruitment/Staffing:** A part time contract has been accepted by Nora McDonald, Family Nurse Practitioner. She will spend Wednesday’s in Lone and Tuesday and Thursdays at Pioneer Memorial Clinic and working with Hospice and palliative care.
2. **Additional employees needed:** RN for PMH, 2 Medical Assistants for IMC and a CEO for MCHD.
3. **Miscellaneous:**
 - A. Community Requests – OSU Extension/Morrow County 4-H – AED unit and choking kits /Fair
 - B. Boardman Fire has made a request for a donation to be used to help in the building of a helicopter pad outside of the fire station.
 - C. East Desert Crew Charter of the Iron Order motorcycle is asking for a donation to sponsor a bike safety rodeo to be held in Irrigon on May 30th, 2026. They are asking for \$1500 to \$2500 to be used for tubes, helmets, slime, food and other items youth in the community may need.
 - D. Columbia Little League is asking for \$5,000 for equipment, safety gear for catcher’s and umpires and essential field improvements.
 - E. Current balance in the community benefit account is \$33,880.00. There was \$45,000 budgeted and we have spent \$11, 120 Year to date.
 - F. SDAO has a training session in Pendleton for 1 or 2 days for board members April 14-15. The District will pay for this for anyone wanting to go. See enclosed flyer.
 - G. I have named the Executive Team members which include the CEO, Rick Worden, CFO, Jamie Houck, RN, Director of Hospital Quality & Inpatient services, Sheryl Angell, DNS and Katelin Tellechea, Director of Special Projects and Strategic Initiatives . The first meeting is April 6th at 9:00 am.
 - H. CEO interviews to be held the first two weeks of April. Itineraries and resumes have been sent to you previously.
 - I. I presented an update of MCHD activities since July 1st, 2025 to the Senior Center at their March 24th luncheon
 - J. It is anticipated that on or around April 13th, 2026, PMC will go to a 5 day per week schedule.

Pioneer Memorial Hospital & Nursing Facility	Pioneer Memorial Home Health & Hospice	Pioneer Memorial Clinic	Irrigon Medical Clinic	Lone Community Clinic	Morrow County Ambulance
P – (541) 676-9133	P – (541) 676-2946	P – (541) 676-5504	P – (541) 922-5880	P – (541) 422-7128	P – (541) 676-9133
F – (541) 676-2901	F – (541) 676-9017	F – (541) 676-9025	F – (541) 922-5881	F – (541) 422-7145	F – (541) 676-2901
TDD – (541) 676-2908					

CEO Itinerary:

The CEO itinerary calendar for April is included in your packet. Please note that the itinerary is subject to change throughout the month. If you need to reach me, my cell phone number is 541-620-0610.

Bob Houser

From: Natalia Wight
Sent: Monday, March 2, 2026 8:05 AM
To: Bob Houser
Subject: Fw: New form submission received: Community Benefit

Good morning Bob,
This was in the community email. I went in to the website to review the form and see if there was any more information submitted and this was all that I could find.

**Thank you,
Natalia Wight**

From: Streamline <noreply@specialdistrict.org>
Sent: Tuesday, February 24, 2026 2:03 PM
To: community <community@moco hd.org>
Subject: New form submission received: Community Benefit

*** CAUTION! This email came from outside the Morrow County Health District network. Do not open attachments or click links if you do not recognize the sender. ***



**MORROW COUNTY
HEALTH DISTRICT**
Excellence in Healthcare

Community Benefit

**Contact Name or
Organization::**

Brett Milligan OSU Extension/Morrow County 4-H

**Community Benefit
Request Description::**

AED and anti-choking kits. two things that is needed at 4-H camp, and available at Fair Grounds during Fair.

Phone number/Email::

541-676-9642

Reply / Manage

Powered by [Streamline](#).

Board of Directors

Morrow County Health District

Subject: Request for Partnership – Boardman Fire Rescue Helicopter Landing Pad Project

Dear Members of the Board,

On behalf of Boardman Fire Rescue District, I respectfully request the Morrow County Health District's financial partnership in developing a dedicated helicopter landing pad in Boardman, Oregon.

Rapid access to advanced medical care significantly improves outcomes in cases involving stroke, cardiac events, major trauma, and other life-threatening emergencies. In rural communities such as ours, air medical transport is often the most efficient link to definitive care. When minutes matter, safe and reliable helicopter access directly impacts patient survival and recovery.

Currently, helicopter landings rely on improvised locations that may present limitations related to lighting, surface conditions, and accessibility. A reinforced, permanently designated landing pad will enhance safety, reduce transfer delays, and strengthen coordination between first responders and regional healthcare facilities.

This project aligns with the District's commitment to addressing community health needs, improving rural access to care, and supporting an integrated emergency response system throughout Morrow County.

We respectfully request your consideration of financial participation in this important community health initiative and welcome the opportunity to provide additional information at your convenience.

Thank you for your continued leadership and dedication to the health and safety of our residents.

Sincerely,

Chief Mike Hughes
Boardman Fire Rescue District
911 Tatone
Boardman, OR 97818
541-481-FIRE

To whom it may concern:

Iron order is a Nationally recognized motorcycle club founded July 2, 2004. Locally we have the East Desert Crew Charter. We pride ourselves in community and family. We strive to be involved in the community.

We are currently looking to provide a community event for youth which will be a bike rodeo. This will give youth the opportunity to come say hello, enjoy some fun activities and get their bicycle fixed if needed.

We would like to use the funds for cost of Tubes, slime, food, helmets and anything else that the youth in our community may need.

We would like to give back to Morrow county by being involved, ensuring the health and safety of our youth and community during this event. We look forward to hearing from you.

Planning Event For Saturday. May 30th
@ Irrigon.

Sincerely,

Nick Goit (Hangfire)

503-507-6560

IOMC East Desert Crew

Asking for \$1500-\$2500 but will take
anything.



The SDAO Regional Training Summit delivers governance, HR, legal, and risk management education in a focused, two-day format. Board members, managers, and staff will gain practical skills they can apply immediately, while also connecting with special district peers from across the state. This event offers both high-value learning and meaningful networking opportunities.

DAY ONE (BOARD GOVERNANCE FOCUS)

Responsibilities and Requirements of Special District Board Members

Get a concise overview of the essential duties of special district board members, emphasizing the legal and ethical standards required for effective governance. Participants will gain clarity on their decision-making authority, statutory responsibilities, and accountability to the public.

KEY TOPICS

- Ethics and conflicts of interest
- Ordinances and resolutions (adoption & use)
- Board powers and liability protections
- Public meetings & public records requirements
- Roles and responsibilities of board members
- Budgeting and financial oversight
- Core principles of public contracting

*scan to
register!*



REGISTRATION INFORMATION

- » **One-Day Only: \$75**
- » **Two-Days : \$145**

Cost includes continental breakfast, lunch, and coffee.

Use code **SDAORTS26** for **\$75 off** your registration. Limited amount of codes available. First come, first served. Limit one code per district.

Register online at

<https://cvent.me/NaDa2v>

DAY TWO (HUMAN RESOURCES, LEGAL, & RISK MANAGEMENT FOCUS)

HR, Legal, and Risk Management Topics for Managers and Staff

Day two of our summit will focus on human resources, legal, and risk management topics important to special districts. These include:

- **Sex Abuse in Special Districts**

Recognize grooming behaviors, understand predator tactics, know your reporting obligations, and implement boundary setting practices that keep youth safer in your programs.

- **Handbooks: A Living Tool (Not a One and Done)**

Your employee handbook – what must be in (and out) it, how to align policy with practice, and how to maintain it without becoming a yearly fire drill.

- **The Inspection Process**

Learn how walkthroughs identify hazards, reduce exposure, and strengthen safety – plus how partnering with Risk Management Consultants improves loss prevention efforts.

- **Driving District Vehicles**

Reduce incident rates, claims, and brand damage while improving productivity – learn how to implement a district-wide defensive driving program that works.

- **Employment ADA: Workplace Accommodations**

We'll break down what to do from first hint to closure: triage, interactive process, documentation, roles, and real world ex-amples for consistent, lawful responses.

- **Employee Leaves: Optional & Required (Oregon's "Leave Swamp")**

Map mandatory vs. discretionary leaves, set clear rules where the law sets only the floor, and simplify tracking and communications.

DATES & LOCATIONS (SAME PROGRAM AT EACH SITE)

April 14–15	Pendleton	The Vert
June 24–25	Klamath Falls	Running Y
August 18–19	Redmond	Eagle Crest
October 13–14	Newport	Hallmark Inn

9:00 AM – 4:00 PM EACH DAY

AVAILABLE CREDITS



QUESTIONS?

SDAO Member Services

800 285 5461 • memberservices@sdao.com

SDAO
SPECIAL DISTRICTS
ASSOCIATION OF OREGON



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SDAO
SPECIAL DISTRICTS
ASSOCIATION OF OREGON

April 2026

April 2026							May 2026						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	8	9	10	11	3	4	5	6	7	8	9
12	13	14	15	16	17	18	10	11	12	13	14	15	16
19	20	21	22	23	24	25	17	18	19	20	21	22	23
26	27	28	29	30			24	25	26	27	28	29	30
							31						

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Mar 29	30	31	Apr 1	2	3	4
	<p>HR Director Out of Office - Lindsey McKnight</p> <p>9:00am Executive Team (Microsoft Teams)</p> <p>10:00am</p> <p>10:00am Hospital</p>	<p>5</p> <p>Infection Control Mock</p> <p>ney@PMC</p> <p>8:30am Orientation</p>	<p>8</p> <p>8:00am ER/Trauma Meeting (In-person) (PMC Conference Room)</p> <p>2:00pm Oregon Clinically Integrated</p>	<p>9</p> <p>1:00pm CEO Interview (PMC Conference Room) - PMC Conference Room</p>	<p>10</p> <p>10:00am CEO Interview (PMC Conference Room) - PMC Conference Room</p> <p>11:00am FW: Oregon CAH CEO Peer Group</p>	11
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	May 1	2
	<p>6:30 Board mtg @ Boardman City Hall</p>	<p>8:30am AFSCME 2026 COLA Meeting (PMC)</p> <p>10:00am Hospital Association of</p> <p>3:00pm Eastern Oregon</p>	<p>7:00 mtg/Paul</p> <p>8:00am WCV/EDG Regular Board</p> <p>2:00pm Oregon Clinically Integrated</p>	<p>1:30 mtg @IMC</p> <p>8:00 mtg/Paul</p>		
	<p>9:00am Monthly Department Update</p>					

Rhonda Acock
Safety Officer
Columbia Little League
PO Box 35
Irrigon, OR 97844
Columbialittleleague3@gmail.com

March 24, 2026

MCHD Board of Directors
Community Benefit Fund
Community@mocohd.org

Dear MCHD Board of Directors,

I am writing on behalf of Columbia Little League to respectfully request funding support from the Community Benefit Fund. As a vital community organization serving hundreds of local youth each season, we are committed to providing a safe, inclusive, and enriching environment for baseball and softball. We believe our programs align closely with the Fund's mission to improve community health and well-being. We are kindly asking for your consideration of a grant in the amount of \$5,000.00 to help us maintain and enhance safety standards for our players, coaches, and volunteers.

Specifically, we seek support to create a safer playing field through essential field improvements which include laying down red sand and purchasing critical safety equipment, including a portable pitching mound, team gear and umpire protective equipment. These upgrades are not luxuries; they are necessary to protect our children and the dedicated community volunteers who give their time to coach and officiate. A portable pitching mound will allow us to adapt fields quickly and safely for varying age groups, while updated catcher's and umpire gear will reduce the risk of injury during games and practices. By investing in these items, we can ensure every child and adult participant returns home healthy and excited to play again.

At its core, Little League is about more than just sports. It is about fostering community, inclusion, safety, and fun. Every child—regardless of background, skill level, or ability—is welcomed onto our fields. We teach teamwork, respect, resilience, and good sportsmanship in an environment where everyone belongs. These values strengthen the social fabric of our neighborhoods and create lifelong memories for families across Morrow County.

In addition, regular participation in baseball and softball promotes the overall physical and mental health of our youth. Being active outdoors helps children build strength, improve coordination, maintain healthy body, and develop cardiovascular fitness. It also supports mental well-being by reducing stress, boosting self-esteem, and encouraging positive social connections. In an era when many young people face increasing sedentary lifestyles, Little League offers a joyful, structured way to stay healthy and active.

Our youth are our future. With your partnership through the Community Benefit Fund, Columbia Little League can continue to deliver a safe, high-quality program that keeps kids engaged, healthy, and connected to their community. Your investment will have a direct and lasting impact on the well-being of children and families right here in our county.

Thank you for your time, your leadership, and your ongoing commitment to the health of our community. We look forward to the possibility of working together to keep our kids safe and active for many seasons to come.

Sincerely,

Rhonda Acock

Safety Officer
Columbia Little League
Columbialittleleague3@gmail.com
Phone: (541) 571-1584

ASSETS	CURRENT YTD
<i>CURRENT ASSETS</i>	
TOTAL CASH & INVESTMENTS	2,432,364
ORACLE HEALTH A/R	3,538,121
THRIVE A/R	332,365
CENTRIQ HOSPITAL, SWING & CLINICS A/R	(603)
CENTRIQ HOME HEALTH & HOSPICE A/R	5,345,909
GROSS PATIENT RECEIVABLES	3,869,883
LESS CLEARING ACCOUNTS	41
LESS ALLOWANCE FOR UNCOLLECTABLE	(689,590)
LESS ALLOWANCE FOR CONTRACTUALS	(29,179)
NET PATIENT ACCOUNTS RECEIVABLE	3,151,155
ASSIGNED ACCOUNTS	-
EMPLOYEE ADVANCES	16,392
EMPLOYEE PURCHASES RECEIVABLE	2,407
RECEIVABLE-340B FR/SUN RX	68,601
TAXES RECEIVABLE-PRIOR YR	15,879
TAXES RECEIVABLE-CURRENT YEAR	(990,061)
OTHER RECEIVABLES	(97,056)
GRANTS RECEIVABLE	-
MC/MD RECEIVABLE	1,071,223
ASSISTED LIVING RECEIVABLE	5,891
TOTAL OTHER RECEIVABLES	93,277
INVENTORY-GENERAL	154,546
INVENTORY LAB & RX	282,212
PREPAID EXPENSES	-
PREPAID INSURANCE	132,700
PREPAID-OTHER	104,033
TOTAL INVENTORY & PREPAID	673,491
TOTAL CURRENT ASSETS	6,350,286
<i>LONG TERM ASSETS</i>	
LAND	119,671
LAND IMPROVEMENTS	321,575
BUILDING & IMPROVEMENTS	5,922,706
EQUIPMENT	7,851,911
SUBSCRIPTION BASED ASSETS	3,668,860
CONSTRUCTION IN PROGRESS	461,440
LESS ACCUMULATED DEPRECIATION	(12,023,840)
TOTAL LONG TERM ASSETS	6,322,321
TOTAL ASSETS	12,672,607

LIABILITIES

CURRENT LIABILITIES

TOTAL ACCOUNTS PAYABLE 320,930

MISC PAYABLE -

SHORT TERM NOTES PAYABLE -

TOTAL OTHER PAYABLE -

TOTAL ACCRUED WAGES & LIABILITIES 1,607,500

ACCRUED INTEREST 2,949

SUSPENSE ACCOUNT 104,524

TCAA SUSPENSE 1,028

DEFERRED INCOME 1,506

MC/MD SETTLEMENT PAYABLE 368,225

CONTINGENCY SETTLEMENT PAYABLE 100,000

TOTAL OTHER LIABILITIES 578,231

TOTAL CURRENT LIABILITIES 2,506,662

LONG TERM LIABILITIES

SUBSCRIPTION BASED LIABILITIES 2,988,772

BEO 2019 BOILER LOAN -

BEO 2018 BOARDMAN BLDG LOAN 39,075

BEO LOAN FOR AMBULANCE -

MORROW CO 2018 BRDMAN BLDG LN 21,224

BEO IMC EXPANSION 2018 157,027

GEODC 2021 HOUSE LOAN -

MORROW CO 2021 CHURCH LOAN 37,768

BEO REFINANCE OF USDA LOAN 695,987

BEO 2024 CAPITAL LOAN 880,185

TOTAL LONG TERM LIABILITIES 4,820,037

NET INCOME/LOSS (1,601,048)

EQUITY/FUND BALANCE

GENERAL FUND UNRESTRICTED BAL 6,946,957

EQUITY/FUND BALANCE 5,345,909

TOTAL LIABILITIES & EQUITY/FUND BALANCE 12,672,607

CURRENT MONTH	LAST MONTH	DOLLAR VARIANCE		CURRENT YEAR TO DATE	BUDGET YEAR TO DATE	DOLLAR VARIANCE
PATIENT SERVICES REVENUE						
169,291	129,570	39,721	INPATIENT REVENUE	1,313,888	1,341,113	(27,225)
638,497	741,705	(103,208)	OUTPATIENT REVENUE	4,501,570	5,810,432	(1,308,862)
322,294	301,284	21,010	CLINIC REVENUE	2,127,842	2,157,663	(29,821)
118,756	86,069	32,687	HOME HEALTH & HOSPICE REVENUE	789,531	775,901	13,630
-	251	(251)	ORACLE HEALTH UNALIASED	1,197	-	1,197
1,248,838	1,258,879	(10,041)	TOTAL GROSS PATIENT REVENUE	8,734,028	10,085,108	(1,351,080)
(36,292)	1,467	(37,759)	PROVISION FOR BAD DEBTS	(21,479)	-	(21,479)
(10,360)	(209,014)	198,654	CONTRACTUALS & ADJUSTMENTS	(367,715)	1,936,356	(2,304,070)
(46,652)	(207,547)	160,895	TOTAL REVENUE DEDUCTIONS	(389,194)	1,936,356	(2,325,550)
1,202,186	1,051,332	150,854	TOTAL NET PATIENT REVENUE	8,344,834	12,021,464	(3,676,630)
334,658	334,658	-	TAX REVENUE	2,541,357	2,385,015	156,342
3,186	2,401	785	OTHER OPERATING REVENUE	232,495	240,204	(7,709)
1,540,030	1,388,391	151,640	TOTAL OPERATING REVENUE	11,118,686	14,646,683	(3,527,997)
OPERATING EXPENSES						
976,061	975,641	420	SALARIES & WAGES	7,397,739	7,972,498	(574,760)
319,793	286,934	32,859	EMPLOYEE BENEFITS & TAXES	2,237,516	2,857,658	(620,142)
100,536	91,126	9,410	PROFESSIONAL FEES	1,027,224	1,145,477	(118,252)
80,106	79,788	318	SUPPLIES & MINOR EQUIPMENT	662,863	906,414	(243,551)
4,606	3,012	1,594	EDUCATION	35,238	43,407	(8,170)
543	850	(307)	RECRUITING & ADVERTISING	45,529	69,138	(23,610)
18,868	31,905	(13,037)	REPAIRS & MAINTENANCE	205,914	160,496	45,418
207,017	193,919	13,098	PURCHASED SERVICES	1,548,606	1,250,419	298,187
69,341	76,612	(7,271)	DEPRECIATION	619,542	731,266	(111,724)
13,926	12,908	1,017	TRAVEL	129,230	125,306	3,924
17,585	16,584	1,000	UTILITIES, PHONE & PROPANE	134,315	136,609	(2,294)
22,723	22,723	-	INSURANCE	163,205	146,072	17,133
1,158	3,039	(1,881)	TAXES & LICENSES	30,569	19,235	11,333
22,527	7,992	14,535	INTEREST	180,769	187,326	(6,557)
3,154	4,850	(1,696)	DUES & SUBSCRIPTIONS	36,022	31,418	4,604
20,164	17,207	2,957	OTHER EXPENSES	190,092	154,350	35,742
1,878,106	1,825,089	53,017	TOTAL OPERATING EXPENSES	14,644,371	15,937,089	(1,292,718)
(338,076)	(436,699)	98,622	GAIN/LOSS FROM OPERATIONS	(3,525,684)	(1,290,406)	(2,235,279)
937,319	156,067	781,252	NON-OPERATING NET GAIN/LOSS	1,924,636	1,423,409	501,227
599,243	(280,632)	879,875	NET INCOME/LOSS	(1,601,048)	133,003	(1,734,051)