

**Board Meeting Agenda
May 26, 2026, 6:30 pm**

In Person	Morrow County Grain Growers Conference Room 350 Main Street, Lexington, OR 97839
Microsoft Teams	Join: https://teams.microsoft.com/meet/23581248150971?p=5BTOut8UX8zgtK1BpE Meeting ID: 235 812 481 509 71 Passcode: JX733jV6

- 1. Call to Order and Pledge of Allegiance**
- 2. Public Comment (Maximum of 3 minutes per person. Maximum of 30 minutes for comments)**
- 3. Approval of Meeting Minutes**
 - A. April 27th, 2026 meeting
- 4. Consent Agenda**
 - A. CEO Dashboard – Bob Houser
 - B. Quality Report- Dr. Emily Jack
 - C. EMS Stats – Jodi Ferguson
- 5. Reports**
 - A. CEO Report – Bob Houser, CEO, FACHE
 - B. Financial Report – Rick Worden, CFO
 1. DRAFT Summary presentation of FYI 2026-2027 District budget
- 6. Med Staff Report –**
 - A. Approve Staff Privileges - Re-Appointment of: CORA**
 1. Walter Griffin, DO
 2. Theodore Jennermann, MD.
 - B. Approve Staff Privileges - Appointment of: CORA**
 1. Spencer Degerstedt, MD.
 2. Sydney Litt, MD
 3. Phillip Setran, MD
 4. Kristie Yang, MD
 - C. Approve Medical Staff Privileges Appointment**
 1. Justin Hamaker. MD – Hospital / ER
 2. Russ Nichols – MD – Clinic, Hospital &ER

Promise of Excellence

Compassion: Being motivated with a desire to assist patients and staff with empathy and kindness and committed to going the extra mile to ensure patients and staff feel comfortable and welcomed.

Respect: Recognizing and valuing the dignity and uniqueness of everyone. Respect creates a work environment based on teamwork, encouragement, trust, concern, honesty, and responsive communication among all employees and our patients.

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7. Old Business

- A. Morrow County Health District Bylaws – For board review.
- B. Acceptance of Boardman Food Pantry offer of \$150,000.00 plus paying all closing costs for the Districts Ambulance building located in Boardman.

8. New Business

- A. Boardman Immediate Care Clinic Changeover – Does the Board still want to pursue?

- B. MCHD’s portion of Direct Awards from Rural Health Transformation Program.- Bob
To summarize the following should be noted:

- 1. Pioneer Memorial Hospital will receive \$963,000.00
- 2. Pioneer Memorial Clinic will receive \$100,000.00
- 3. Irrigon Medical Clinic will receive \$100,000.00
- 4. Ione Community Clinic will receive \$100,000.00

Use of funds were submitted by May 12th, 2026 and should be approved by OHA & Office of Rural Health by the end of May. Further explanation of use of funds will be provided to the Board at that time.

- 9. Executive Session:** Members of the news media may attend executive sessions, with limited exceptions. News media are instructed not to report about what happened in executive sessions.

- A. Discussion of negotiating district real property transactions to be held under ORS 192.660 (2)(e)

10. Return to Open Session

11. Adjourn

- 12. Next meeting to be held on June 29th, 2026 @ Irrigon Library, 490 NE Main Ave, Irrigon, OR 97844,**

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Meeting	Board of Directors		
Date / Time	April 27, 2026, 6:30 pm	Location	Boardman City Hall, 200 City Center Drive, Boardman, Oregon, 97818 Microsoft Teams
Chair	Janet Greenup	Recorder	Julie Baker
Board Members	Present: Janet Greenup, Russel Nichols, Jason Hanna, Annetta Spicer, Lisa Pratt		
Attendees	Staff: Bob Houser, Julie Baker, Rick Worden, Jodi Ferguson, Paul Martin, Lisa Spencer, Joey Munkers, Katelin Tellechea, Sheryl Angell, Staci Hedman, Natalia Wight, Tina Montgomery Press: Gazette Times Guests: N/A		

<p>Mission Bring essential health services to our rural communities that meet the unique needs of the people we serve.</p>	<p>Vision Be the first choice for quality, compassionate care, and lead the way in promoting wellness and improving health in our communities.</p>	<p>Values Integrity, Compassion, Quality, Respect, Financial Responsibility</p>
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Agenda Item	Minutes
1. Call to Order & Pledge of Allegiance	Chair Janet Greenup called the meeting to order at 6:30 pm.
2. Public Comment	<ul style="list-style-type: none"> • None
3. Approval of Meeting Minutes A. March 30th, 2026 meeting B. April 10th, 2026 Special Meeting	<p>Lisa Pratt questioned if names of all voting members should be listed after each vote, per public meeting law. Julie Baker, Compliance, will review law for future minutes and meetings.</p> <p>MOTION: Annetta Spicer moved to approve the minutes for the March 30th, 2026 and April 10th, 2026 meetings. Lisa Pratt seconded the motion. Vote: Janet Greenup - yes, Russel Nichols - yes, Annetta Spicer - yes, Lisa Pratt – yes, Jason Hanna – not present for vote. The motion passed.</p>
4. Consent Agenda A. CEO Dashboard – Bob Houser B. Quality Report – Dr. Jack C. EMS Stats – Jodi Ferguson	<p>A. Bob Houser discussed the CEO Dashboard (see packet). Houser noted the HR turnover and vacancy rates, days in A/R, NRC Survey benchmark goal and numbers. Houser also reviewed and discussed clinic stats. Greenup asked what the “Third Next Available” term was on the Clinic data, Houser explained this is a term for days until the next available appointment for a provider. Greenup questioned why “no show” numbers for appointments was higher in Irrigon, Houser addressed the patients are receiving reminders and are not showing up. Pratt asked about provider numbers in Irrigon and the difference in patients seen between the two providers, Houser explained one provider was newer and one had a more established panel, adding 14-18 patients a day is average for an established provider.</p> <p>B. No quality report this month, will report in May.</p>

	C. Jodi Ferguson reviewed the EMS Stats (see packet).
<p>5. Reports</p> <ul style="list-style-type: none"> A. CEO Update – Bob Houser B. Financial Report – Rick Worden, CFO <ul style="list-style-type: none"> i. Update on Budget Process 	<p>A. Houser provided a CEO Update (see packet). Houser announced Dr. Russ Nichols will be coming on board as a clinic and ER provider starting August 3, 2026, seeing patients at PMC, IMC and in the ER. Nichols will remain a backup provider Dr. Jack in Hospice.</p> <p>Houser reviewed Community Benefit Requests (CBR) from:</p> <ol style="list-style-type: none"> 1. City of Irrigon for two AED units with no case 2. Irrigon Parks and Rec for an AED unit with a case 3. Boardman Fire for a donation of \$10,000 towards their \$55,000 goal to fund a helipad. <p>Houser stated the current balance in the CBR funds was approximately \$27,983 and the Board had spend approximately \$17,017 to date.</p> <p>Nichols read a CBR he received on his phone from Riverside High School for a golf tournament sponsorship of \$1,000.</p> <p>Discussion held by the Board concerning the requests and the balances available to spend. Greenup stated she would like Riverside High School to turn in an application through the normal process to be reviewed at the May meeting.</p> <p>MOTION: Ann Spicer moved to approve Community Benefit Request from City of Irrigon and Irrigon Parks and Recreation for AED units, and for Boardman Fire for \$10,000 towards a helipad. Jason Hanna seconded the motion. Vote: Janet Greenup - yes, Russel Nichols - yes, Annetta Spicer - yes, Lisa Pratt – yes, Jason Hanna – yes. The motion passed unanimously.</p> <p>Houser shared with the Board that Heidi Wimer, RN Case Manager, will be attending the Boardman Senior Center on May 7th to share information regarding our Swing Bed Program at the hospital.</p> <p>Houser also discussed Hospital Week and Nurses Week coming up in May, and how the District will be celebrating at all locations, which includes a meal, ice cream and activities.</p> <p>Houser welcomed to Board to attend the Irrigon Time to Shine Event on May 2nd, that the District was a sponsor for.</p> <p>Houser then reviewed his CEO Itinerary for the next month, which is included in the Board packet.</p> <p>B. Rick Worden presented the Financial Report (see packet). Worden provided an update on the budget process, stating he had been working with WIPFLI and the budget draft is almost complete for review with CEO Houser. He expects to provide an update at the May meeting and present the budget at the June meeting.</p>

<p>6. Medical Staff Report</p>	<p>None for the month.</p>
<p>7. Old Business A. Morrow County Health District Board Bylaws</p>	<p>A. Bob provided the Board with a copy of their bylaws discussion held regarding the public meeting agenda order. Discussion held whether this was the most recent copy, as the Board discussed bylaw changes at a prior meeting that were not included in this copy.</p> <p>Discussion held regarding Section 2, Item D regarding Board members in MCHD facilities.</p> <p>Spicer stated she will prepare another set of bylaws to present at a future meeting for review.</p>
<p>8. New Business A. Approval of new CEO contract B. New CEO start date agenda C. Current CEO extension to contract D. Hospital Week – May 11-14th</p>	<p>A. Greenup announced the new CEO selected by the Board, Shiloh Erven will has accepted the offer and will begin July 1, 2026.</p> <p>B. Houser discussed the selection process and the schedule for Erven as he moves to the area on comes on board. Houser also added the District is fortunate to have that caliber of a CEO in Heppner, sharing Shiloh’s background.</p> <p>C. Discussion held by the Board and Houser regarding extension of his contract as Interim CEO as Erven begins.</p> <p>MOTION: Ann Spicer moved to approve an extension of Bob Houser’s contract as Interim CEO. Russ Nichols seconded the motion. Vote: Janet Greenup - yes, Russel Nichols - yes, Annetta Spicer - yes, Lisa Pratt – yes, Jason Hanna – yes. The motion passed unanimously.</p> <p>D. Hospital week discussed earlier in meeting during CEO Update.</p>
<p>9. Executive Session</p>	<p>Chair Greenup called Executive Session to order at 7:00 pm under:</p> <ul style="list-style-type: none"> a. Discussion of negotiating district real property transactions to be held under ORS 192.660 (2)(e) b. Discussion concerning certain trade or commerce regarding Boardman Immediate Care Clinic to be held under ORS 192.660 (2)(g) <p>Members of the news media may attend Executive Sessions, with limited exceptions. News media are instructed not to report about what happened in Executive Sessions.</p> <p>Executive Session adjourned at 7:50 pm</p>
<p>10. Return to Open Session</p>	<p>The Board returned to open session at 7:51 pm.</p> <p>MOTION: Lisa Pratt moved to Counter the Boardman Food Pantry’s offer of \$150K to buy the MCHD former Boardman Ambulance building to \$150k and to pay MCHD closing costs. Russ Nichols seconded the motion.</p>

	<p>Vote: Janet Greenup - yes, Russel Nichols - yes, Annetta Spicer - yes, Lisa Pratt – yes, Jason Hanna – yes. The motion passed unanimously.</p> <p>MOTION: Jason Hanna moved to allow the CEO to move forward with the remodeling a portion of the Boardman building and pursue the certification of Rural Health Clinic. Lisa Pratt seconded the motion. Vote: Janet Greenup - yes, Russel Nichols - yes, Annetta Spicer - yes, Lisa Pratt – yes, Jason Hanna – yes. The motion passed unanimously.</p>
<p>11. Adjourn</p>	<p>With no further business to come before the Board, regular session adjourned at 7:50pm</p> <p>Minutes taken and submitted by Julie Baker. Approved _____.</p>

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May 2026 Meeting (April Stats)

HUMAN RESOURCES	
Turnover Rate <small>(Rolling 3 Months: February-March-April)</small>	3.6%
Vacancy Rate	6.72%
Number of Open Positions	8
Newly Created Open Positions	0

The annual total separations rate for health care and social assistance for August 2025 was 3.1 (Bureau of Labor Statistics).

FINANCIAL		
Days Cash on Hand	28	Goal ≥ 90
Days in AR Cerner	82	Goal ≤ 60
Days in AR (All)	86	

RURAL HEALTH CLINICS				
MEASURE	PMC	ICC	IMC	BIC
Third Next Available <small>(Current Month)</small>	7	1	11	N/A
Total Visits <small>(Previous Month)</small>	338	115	271	44
Total (BH) Visits <small>(Previous Month)</small>	51	N/A	69	N/A

"Third Next Available" is an industry standard measurement of primary care access. It is defined as the average length of time in days between the day a patient makes a request for an appointment with a provider and the third available appointment for a new patient physical, routine exam, or return visit exam. Values shown are clinic averages.

PIONEER MEMORIAL HOSPITAL	
Hospital Admit Days (IP, SS, NSS, OBS, R) <small>(Previous Month)</small>	231
Emergency Department Visits <small>(Previous Month)</small>	104
Hospital Outpatient Visits <small>(Previous Month)</small>	342

HOME HEALTH & HOSPICE	
Hospice Days <small>(Previous Month)</small>	146
Home Health Visits <small>(Previous Month)</small>	62

NRC Patient Experience Real-Time Survey

The real-time survey platform was implemented on June 1st, 2025. Stats show a cumulative report of all responses since implementation. Starting on June 1, 2026 stats will show a 12 month rolling period. Patients are contacted via text, e-mail, or phone with a 24 hour delay between attempts to give them the opportunity to complete the survey. Patients contact information must be captured correctly in CERNER to receive the survey.

What is the NRC Net Promoter Score? It is a metric that reflects how likely a patient is to recommend a healthcare organization to others.

Would you recommend this provider's office to your family and friends? (Net Promoter Score)	June 1, 2025 to		
	February	March	April
Boardman Immediate Care	73.8% <small>Responses = 61</small>	75.0% <small>Responses = 68</small>	76.4% <small>Responses = 72</small>
Ione Community Clinic	94.7% <small>Responses = 207</small>	93.4.7% <small>Responses = 228</small>	93.8% <small>Responses = 240</small>
Irrigon Medical Clinic	74.6% <small>Responses = 224</small>	74.6% <small>Responses = 276</small>	75.8% <small>Responses = 289</small>
Pioneer Memorial Clinic	91% <small>Responses = 210</small>	92% <small>Responses = 247</small>	93% <small>Responses = 289</small>
All Clinics Combined	85.2% <small>Responses = 723</small>	85.1% <small>Responses = 819</small>	86.3% <small>Responses = 890</small>
NRC Benchmark	86.7%		

Would you recommend this service/department to your friends or family? (Net Promoter Score)	June 1, 2025 to		
	February	March	April
Emergency Department	73.5% <small>Responses = 98</small>	71.3% <small>Responses = 108</small>	69.9% <small>Responses = 123</small>
NRC Benchmark	80.5%		
EMS	61.5% <small>Responses = 13</small>	56.3% <small>Responses = 16</small>	61.1% <small>Responses = 18</small>
HEPPNER/IRRIGON	NRC Benchmark		
NRC Benchmark	82.5%		
Lab	71.6% <small>Responses = 74</small>	73.3% <small>Responses = 86</small>	75.3% <small>Responses = 93</small>
NRC Benchmark	80.5%		
Radiology	64.1% <small>Responses = 39</small>	62.8% <small>Responses = 43</small>	65.2% <small>Responses = 46</small>
NRC Benchmark	80.9%		

NRC HCAHPS

All HCAHPS are captured via a paper survey that is mailed to all admitted inpatients at Pioneer Memorial Hospital. CMS requires paper surveys for HCAHPS at this time.

Using any number from 0 to 10, where 0 is the worst hospital possible and 10 is the best hospital possible, what number would you use to rate this hospital during your stay?

June 1, 2025 to April 30, 2026

Inpatient	70.0% Responses = 10
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NRC Average	71.4%
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Would you recommend this hospital to your friends and family?

June 1, 2025 to April 30, 2026

Inpatient	70.0% Responses = 10
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NRC Average	72.6%
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MORROW COUNTY HEALTH DISTRICT PIONEER MEMORIAL HOSPITAL & ANCILLARY STATS FISCAL YEAR 2025-2026													
	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	YTD
ACUTE (INPATIENT)													
ADMISSIONS	1	0	5	7	3	4	4	3	3	0			30
DISCHARGES	3	0	4	6	5	3	5	3	3	0			32
Admits- MEDICARE	1	0	4	4	2	4	4	1	1	0			21
MEDICAID	0	0	0	1	0	0	0	0	0	0			1
OTHER	0	0	0	2	0	0	0	1	1	0			4
SELF PAY	0	0	1	0	1	0	0	1	1	0			4
TOTAL	1	0	5	7	3	4	4	3	3	0			30
Dschgs -MEDICARE	1	0	3	4	3	3	5	1	1	0			21
MEDICAID	0	0	0	0	0	0	0	0	0	0			1
OTHER	1	0	1	2	0	0	1	1	1	0			6
SELF PAY	1	0	0	0	1	0	0	1	1	0			4
TOTAL	3	0	4	6	5	3	5	3	3	0	0	0	32
PATIENT DISCHARGE DAYS													
MEDICARE	0	0	8	8	10	3	15	2	3	0			49
MEDICARE ADVANTAGE	1	0	0	3	0	3	0	0	0	0			7
MEDICAID	0	0	0	0	0	0	0	0	0	0			0
MEDICAID MANAGED CARE	0	0	0	0	5	0	0	0	0	0			5
OTHER	3	0	4	4	0	0	0	4	3	0			14
SELF PAY	7	0	2	4	2	0	0	3	2	0			16
TOTAL	11	0	10	15	17	6	15	9	8	0	0	0	91
PATIENT ADMISSION DAYS													
Adults	2	0	12	18	14	8	13	11	8	0			86
Pediatric	0	0	0	0	0	0	0	0	0	0			0
TOTAL	2	0	12	18	14	8	13	11	8	0	0	0	86
AVG LENGTH OF STAY	0.7	#DIV/0!	3.0	3.0	2.8	2.7	2.6	3.7	2.7	#DIV/0!	#DIV/0!	#DIV/0!	2.7
AVG DAILY CENSUS	0.1	0.0	0.4	0.6	0.5	0.3	0.4	0.4	0.3	0.0	0.0	0.0	0.2
DEATHS	1	0	1	0	0	0	0	0	0	0			2
SWING BED (Skilled)													
ADMISSIONS	2	2	2	5	4	1	5	0	2	4			27
DISCHARGES	1	3	1	4	6	1	1	4	1	4			26
TOTAL	3	5	3	9	10	2	6	4	3	8	0	0	53
Dschgs -MEDICARE	1	2	1	4	5	1	1	4	1	4			24
MEDICAID	0	0	0	0	0	0	0	0	0	0			1
OTHER	0	1	0	0	0	0	0	0	0	0			1
SELF PAY	0	0	0	0	0	0	0	0	0	0			0
TOTAL	1	3	1	4	6	1	1	4	1	4	0	0	26
PATIENT DISCHARGE DAYS													
MEDICARE	3	0	13	77	55	15	7	71	5	38			284
MEDICARE ADVANTAGE	0	21	0	0	23	0	0	0	0	0			44
MEDICAID	0	0	0	0	0	0	0	0	0	0			0
MEDICAID MANAGED CARE	0	0	0	0	8	0	0	0	0	0			8
OTHER	0	18	0	0	0	0	0	0	0	0			18
SELF PAY	0	0	0	0	0	0	0	0	0	0			0
TOTAL	3	39	13	77	86	15	7	71	5	38	0	0	354
PATIENT ADMISSION DAYS													
MEDICARE	3	21	33	71	61	15	21	58	9	54			346
MEDICAID	0	0	0	0	8	0	0	0	0	0			8
OTHER	18	0	0	0	0	0	0	0	0	0			18
SELF PAY	0	0	0	0	0	0	0	0	0	0			0
TOTAL	21	21	33	71	69	15	21	58	9	54	0	0	372
AVG DAILY CENSUS	0.68	0.68	1.10	2.29	2.30	0.48	0.68	2.07	0.29	1.80	0.00	0.00	1.02
SWING BED REVENUE	\$ 9,432	\$ 9,432	\$ 15,271	\$ 32,789	\$ 30,992	\$ 6,737	\$ 8,983	\$ 26,051	\$ 4,042	\$ 23,805			\$ 167,537
SWING \$ DAYS	21	21	34	73	69	15	20	58	9	53			373
DEATHS	0	0	0	0	0	0	0	0	0	0			0

MORROW COUNTY HEALTH DISTRICT PIONEER MEMORIAL HOSPITAL & ANCILLARY STATS FISCAL YEAR 2025-2026	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	YTD
OBSERVATION													
ADMISSIONS	1	1	2	1	1	4	0	2	3	2			17
DISCHARGES	1	1	1	1	1	4	0	2	3	2			16
HOURS	24	42	16	35	30	177	0	237	120	10			691
REVENUE	\$ 3,140	\$ 5,496	\$ 2,094	\$ 4,580	\$ 3,926	\$ 23,160	\$ -	\$ 31,011	\$ 15,702	\$ 1,309			\$ 90,417
AVG LENGTH OF STAY (hours)	24.0	42.0	8.0	35.0	30.0	44.3	#DIV/0!	118.5	40.0	5.0	#DIV/0!	#DIV/0!	40.6
DEATHS	0	0	0	0	0	0	0	0	0	0	0	0	0
HOSPITAL RESPITE													
ADMISSIONS	0	0	0	1	2	2	1	3	0	2			11
DISCHARGES	0	0	0	0	2	2	1	2	1	2			10
PATIENT ADMISSION DAYS	0	0	0	4	9	4	4	13	1	19			54
DEATHS	0	0	0	0	0	1	0	0	0	2			3
SWING (Non-Skilled)													
ADMISSIONS	0	0	0	0	1	0	0	0	1	0			2
DISCHARGES	0	0	1	0	0	1	0	0	0	1			3
Dschgs -MEDICAID	0	0	1	0	0	0	0	0	0	1			2
SELF PAY	0	0	0	0	0	1	0	0	0	0			1
TOTAL	0	0	1	0	0	1	0	0	0	1	0	0	3
PATIENT DISCHARGE DAYS													
MEDICAID	0	0	221	0	0	0	0	0	0	21			242
SELF PAY	0	0	0	0	0	32	0	0	0	0			32
TOTAL	0	0	221	0	0	32	0	0	0	21	0	0	274
PATIENT ADMISSION DAYS													
MEDICAID	124	124	104	93	90	93	93	84	104	98			1007
SELF PAY	62	62	60	62	77	77	62	56	62	60			640
PATIENT ADMISSION DAYS	186	186	164	155	167	170	155	140	166	158	0	0	1647
AVG DAILY CENSUS	6.0	6.0	5.5	5.0	5.6	5.5	5.0	5.0	5.4	5.3	0.0	0.0	10.8
SWING BED REVENUE	\$ 96,389	\$ 96,389	\$ 84,988	\$ 80,324	\$ 86,543	\$ 88,097	\$ 80,324	\$ 72,551	\$ 91,788	\$ 83,593			\$ 860,987
SWING \$ DAYS	186	186	164	155	167	170	155	140	168	153			1644
DEATHS	0	0	1	0	0	0	0	0	0	1			2
SUMMARY STATS													
TOTAL/AVERAGE % OCCUPANCY	32.1%	31.8%	33.2%	38.1%	41.1%	30.3%	29.6%	37.8%	28.3%	36.7%	0.0%	0.0%	28.2%
TOTAL OUTPATIENTS (Admits) w/ ER	329	353	386	414	287	404	490	426	466	446			4001
TOTAL ER (Encounters)	85	104	89	123	83	122	124	90	106	104			1030
LAB TESTS													
INPATIENT	43	14	45	48	64	21	53	38	48	50			424
OUTPATIENT	669	791	755	876	524	800	1032	1001	1070	875			8393
TOTAL	712	805	800	924	588	821	1085	1039	1118	925	0	0	8817
XRAY/ULTRASOUND TESTS													
INPATIENT	4	2	4	4	2	3	9	2	4	6			40
OUTPATIENT	60	78	72	93	49	81	116	80	99	105			833
TOTAL	64	80	76	97	51	84	125	82	103	111	0	0	873
CT SCANS	44	33	14	31	21	36	57	38	50	53			377
MRI SCANS	1	3	2	3	4	3	1	3	7	6			33
EKG TESTS	31	26	34	34	18	24	56	21	39	32			315
TREADMILL PROCEDURES	0	0	0	0	0	0	0	0	0	0			0
RESPIRATORY THERAPY													
INPATIENT	29	4	41	40	64	22	13	17	18	34			282
OUTPATIENT	1	9	37	15	7	19	18	6	42	27			181
TOTAL	30	13	78	55	71	41	31	23	60	61	0	0	463

MORROW COUNTY HEALTH DISTRICT PIONEER MEMORIAL HOSPITAL & ANCILLARY STAFF FISCAL YEAR 2025-2026	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	YTD
PROVIDER VISITS													
PIONEER MEMORIAL CLINIC-HEPPNER	137	231	210	154	137	176	331	281	328	389			2374
IRRIGON MEDICAL CLINIC	290	280	269	314	236	380	257	373	442	340			3181
BOARDMAN IMMEDIATE CARE	50	82	68	57	31	32	48	61	37	44			510
IONE COMMUNITY CLINIC	159	188	171	140	134	180	189	175	181	115			1632
ALL PROVIDER ENCOUNTERS AT HOSPITAL**	110	127	133	180	123	152	146	134	131	121			1357
TOTAL	746	908	851	845	661	920	971	1024	1119	1009	0	0	9054
REVENUE OF HOSPITAL ENCOUNTERS	\$65,469	\$ 67,059	\$ 52,227	\$ 70,412	\$ 49,722	\$ 64,135	\$ 64,660.55	\$ 55,358	\$ 60,972	\$ 52,982			\$602,996
AMBULANCE													
HEPPNER AMBULANCE TRANSPORTS	14	13	15	26	26	20	30	22	24	23			213
BOARDMAN AMBULANCE TRANSPORTS	0	0	0	0	0	0	0	0	0	0			0
IRRIGON AMBULANCE TRANSPORTS	21	20	16	19	18	30	30	27	20	30			231
IONE AMBULANCE TRANSPORTS	0	0	0	0	0	0	0	0	0	0			0
TOTAL	35	33	31	45	44	50	60	49	44	53	0	0	444
HEPPNER AMB REVENUE	\$ 24,422	\$ 23,003	\$ 26,221	\$ 46,384	\$ 31,238	\$ 34,835	\$ 52,442	\$ 36,539	\$ 39,758	\$ 39,852			\$354,693
BOARDMAN AMB REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			\$0
IRRIGON AMB REVENUE	\$ 37,770	\$ 35,971	\$ 28,777	\$ 33,037	\$ 43,733	\$ 52,821	\$ 52,442	\$ 48,182	\$ 35,592	\$ 53,578			\$421,902
IONE AMB REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			\$0
TOTAL	\$ 62,192	\$ 58,974	\$ 54,998	\$ 79,420	\$ 74,971	\$ 87,656	\$ 104,884	\$ 84,721	\$ 75,350	\$ 93,430	\$ -	\$ -	\$776,596
HOME HEALTH VISITS													
SKILLED NURSING VISITS	45	59	55	41	37	38	49	38	44	24			430
AIDE VISITS	3	10	18	8	9	12	21	12	4	6			103
MSW VISITS	2	4	9	2	3	9	8	6	2	4			49
OCCUPATIONAL THERAPY	0	0	0	0	0	0	0	0	0	0			0
PHYSICAL THERAPY	38	27	39	34	34	44	44	30	32	26			348
SPEECH THERAPY	6	3	2	3	3	0	0	0	2	2			21
IN HOME CARE VISITS-PRIVATE PAY	0	0	0	0	0	0	0	0	0	0			0
TOTAL	94	103	123	88	86	103	122	86	84	62	0	0	951
HOSPICE													
ADMITS	2	2	3	5	0	1	1	2	3	3			22
DISCHARGE	1	0	0	0	0	0	1	1	0	0			3
DEATHS	1	2	3	1	3	1	0	1	5	2			19
TOTAL HOSPICE DAYS	135	101	111	207	193	142	133	167	168	146			1523
PHARMACY													
DRUG DOSES	644	854	957	1548	1547	1383	1317	1438	2357	1114			13,159
DRUG REVENUE	\$ 44,398	\$ 33,349	\$ 44,306	\$ 50,283	\$ 38,949	\$ 31,450	\$ 32,636	\$ 22,289	\$ 34,003	\$ 24,823			\$356,487

2026	IRRIGON								HEPPNER								IONE				LEXINGTON			
	298 (First Out)				299				599 (First Out)				598				699				499			
	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports	Dispatch to En Route	Response Time	Number of Runs	Number of Transports
9-1-1 January	1.6	3.1	44	23	2.0	4.1	7	7	1.0	5.5	32	25	2.5	4.5	2	1	0.0	0.0	0	0	0.0	0.0	0	0
Transfers January	0.0	0.0	0	0	0.0	0.0	0	0	2.0	20.0	3	3	3.0	27.5	5	5	0.0	0.0	0	0	0.0	1.0	1	1
9-1-1 February	1.0	4.0	38	27	0.5	2.5	2	1	1.0	12.0	15	15	1.0	2.0	6	0	0.0	0.0	0	0	0.0	0.0	0	0
Transfers February	0.0	0.0	0	0	0.0	0.0	0	0	0.0	0.0	0	0	1.0	1.0	4	4	0.0	0.0	0	0	3.0	2.5	2	2
9-1-1 March	1.0	4.0	29	22	0.5	1.5	3	2	2.0	5.1	28	23	1.0	2.0	10	5	0.0	0.0	0	0	0.9	0.9	2	2
Transfers March	0.0	0.0	0	0	0.0	0.0	0	0	0.0	0.0	0	0	1.0	4.8	3	3	0.0	0.0	0	0	13.0	1.0	1	1
9-1-1 April	1.0	4.0	41	33	1.1	2.0	5	5	1.0	5.0	26	24	1.5	3.3	3	3	0.0	0.0	0	0	0.0	0.0	0	0
Transfers April	0.0	0.0	0	0	0.0	0.0	0	0	0.0	0.0	0	0	2.7	14.5	4	4	0.0	0.0	0	0	1.5	0.5	2	2
9-1-1 May																								
Transfers May																								
9-1-1 June																								
Transfers June																								
9-1-1 July																								
Transfers July																								
9-1-1 August																								
Transfers August																								
9-1-1 September																								
Transfers September																								
9-1-1 October																								
Transfers October																								
9-1-1 November																								
Transfers November																								
9-1-1 December																								
Tranfers December																								
TOTAL			152	105			17	15			104	90			37	25			0	0			8	8

Dispatch to en route means the length of time between when the ambulance is dispatched to when the ambulance leaves the garage.

Response time means the length of time between the notification to the ambulance and the arrival of the ambulance at the incident scene.*

*Note that response times are not adjusted for miles traveled.



TO: Morrow County Health District Board of Directors

FROM: Bob Houser, CEO, FACHE

SUBJECT: CEO REPORT TO THE BOARD

DATE: 5/18/26

1. **Recruitment/Staffing:** We are currently recruiting for a mid-level provider for either Boardman Immediate Care Clinic or the Irrigon Medical Clinic due to the resignation of Justin Cameron, PA-C at BIC on June 30th, 2026. I have converted our MD search with Pacific Companies to a Mid-Level search and MCHD is also advertising for this position as well.
2. **Additional employees needed:** 2 EMTs, 3 RN's, 2 CNA's night shift and 1 HH&H RN
3. **Miscellaneous:**
 - A. Community Requests:
 - B. Riverside Jr/Sr High School is requesting a \$1,000 sponsorship fee for their fundraiser Golf Tournament on June 12th and 13th. Our suggestion is to sponsor our Logo on the sweatshirts.
 - C. Current balance in the community benefit account is approximately \$10,388.00. There was \$45,000 budgeted and we have spent \$35,000.00 Year to date.
 - D. MCHD received a rebate of premiums of \$2,338 from Optima Healthcare Insurance Services, which is our carrier for Medical Malpractice, Risk Management and D&O coverages. Since 2022 the District has received \$15,279 in premium rebates from this program.
 - E. Shiloh will be arriving in Heppner June 28th and will be staying at District 4 plex unit. He will be doing his orientation/Cerner training on the 29th/30th and leaving on July 1st. He will be attending the board meeting on the 29th and Managers update meeting on the 30th. He will be bringing his family with him on those dates. He will begin full time on July 6th which I will also be here July 6&7. Shiloh will be here until July 16th, leaving on a preapproved vacation from the 20th – 24th. I will be here during the week that Shiloh is gone. He returns July 27th and per his request, I will also be at the board meeting and Managers meeting in July as well. August schedule, if any, will either be by phone, text or in person.

CEO Itinerary:

The CEO itinerary calendar for June is included in your packet. Please note that the itinerary is subject to change throughout the month. If you need to reach me, my cell phone number is 541-620-0610.

Pioneer Memorial Hospital & Nursing Facility	Pioneer Memorial Home Health & Hospice	Pioneer Memorial Clinic	Irrigon Medical Clinic	Ione Community Clinic	Morrow County Ambulance
P – (541) 676-9133 F – (541) 676-2901 TDD – (541) 676-2908	P – (541) 676-2946 F – (541) 676-9017	P – (541) 676-5504 F – (541) 676-9025	P – (541) 922-5880 F – (541) 922-5881	P – (541) 422-7128 F – (541) 422-7145	P – (541) 676-9133 F – (541) 676-2901

Clinic Stats by Providers

March 26, 2026

April 27, 2026

BIC – Boardman

BIC - Boardman

Hours available – 112 hours

88 hours

Patients seen – 37

44

No Shows – 0

0

No Show rate – 3%

0%

MA visits – 0

0

Irrigon Medical Clinic

Irrigon Medical Clinic

Behavioral Health - Hours available – 136 hours

128 hours

Patients seen – 80

69

No Shows – 14

11

No Show rate – 15%

14%

Provider – LL - Hours available – 120

144 hours

Patients seen – 58

81

No shows – 7

18

No show rate – 10%

18 %

Provider- JW - Hours available – 136

112 hours

Patients seen – 267

190

No shows – 22

26

No show rate – 8%

12 %

Irrigon Medical Clinic Totals for February

March totals

Hours available – 416

MA visits – 32

416 hours

MA visits - 26

Patients seen – 442

340

No shows – 46

55

No show average rate – 9%

14 %

Ione Community Clinic	April
Provider EM – Hours available – 104	96 hours
Patients seen – 181	115
No Shows – 4	43
No Show rate – 2%	3 %
MA visits – 14	11

Pioneer Memorial Clinic	PMC
Provider- AR- Hours available – 72	112 hours
Patients seen – 124	191
No Shows – 5	7
No show rate – 4%	4 %
Provider EJ – Hours available – 96	104 hours
Patients seen – 159	147
No Shows – 4	8
No show rate – 2%	5 %
Behavioral Health – Hours available – 72	88 Hours
Patients seen – 45	51
No Shows -1	1
No show rate – 2%	2%

Pioneer Memorial Clinic Totals for February 2026

Hours available – 240	304 hours
Patients seen – 328	389
No Shows – 10	16
No Show Rates – 3%	4 %
MA visits – 6	9

June 2026

CEO Itinerary

June 2026							July 2026						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
7	1	2	3	4	5	6	5	6	7	8	9	10	11
14	8	9	10	11	12	13	12	13	14	15	16	17	18
21	15	16	17	18	19	20	19	20	21	22	23	24	25
28	22	23	24	25	26	27	26	27	28	29	30	31	

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
May 31	Jun 1	2	3	4	5	6
<p>9:00am Executive Team Meeting: PMC</p> <p>10:00am Hospital Association of</p>	<p>9:00am Infection Prevention and Control Committee</p> <p>1:00pm Rural CEO roundtable</p>	<p>8:30am Natalia/mtg</p> <p>1:30pm CEO out/Dr. appointment</p> <p>2:00pm Oregon Clinically Integrated</p>	<p>9:00am Morrow County LCHP - Norman Valdez</p>	<p>11:00am FW: Oregon CAH CEO Peer Group (https://ohsu.webex.com/ohsu/j.php?MTID=m8d79280b8592a7)</p>		
7	8	9	10	11	12	13
<p>9:00am Executive Team Meeting: PMC Conference Room) - Katelyn Tellechea</p>	<p>12:00pm Foundation Meeting (West Conference Room; East Conference Room) - Carmen</p>	<p>8:00am ER/Trauma Meeting (In-person) (PMC Conference Room (US)) - Sheryl L</p> <p>9:30am Paul/mtg</p>	<p>EOCCO Board Meeting (Microsoft Teams)</p> <p>7:30am ICABO (Ione)</p> <p>12:00pm Provider/CEO Lunch (Dr. Hamaker</p>			
14	15	16	17	18	19	20
<p>10:00am Hospital Association of Oregon CEO calls -</p> <p>3:00pm Eastern Oregon District Hospital CEO</p>	<p>CEO vacation (son's wedding/Washington)</p> <p>Natalia Out of Office - PTO - Natalia Wright</p>	<p>2:00pm Oregon Clinically Integrated Network Bi-Weekly Meeting</p>				
21	22	23	24	25	26	27
<p>CEO vacation</p>	<p>8:00am WCVEDG Regular Board Meeting (111 N Main St, Heppner, OR</p> <p>10:30am Paul/mtg</p>	<p>12:30pm Trista/mtg (IMC)</p>				
28	29	30	Jul 1	2	3	4
<p>9:00am Exec mtg (PMC conf)</p> <p>10:00am Hospital Association of</p> <p>6:30pm Board meeting</p>	<p>9:00am Monthly Department Update Meeting (PMC Conferencer Room) - Jamie Houck</p>					

MORROW COUNTY HEALTH DISTRICT
 OPERATING INCOME STATEMENT
 FOR THE MONTH ENDING 04/30/2026

22/May/2026 11:22:30 AM

RWORDEN

CURRENT MONTH	LAST MONTH	DOLLAR VARIANCE		CURRENT YEAR TO DATE	BUDGET YEAR TO DATE	DOLLAR VARIANCE
PATIENT SERVICES REVENUE						
174,127	132,157	41,970	INPATIENT REVENUE	1,620,172	1,677,771	(57,599)
679,854	705,579	(25,725)	OUTPATIENT REVENUE	5,887,003	7,269,017	(1,382,014)
303,236	366,152	(62,916)	CLINIC REVENUE	2,797,229	2,699,298	97,931
80,284	84,903	(4,619)	HOME HEALTH & HOSPICE REVENUE	954,719	970,675	(15,956)
(83)	(470)	387	ORACLE HEALTH UNALIASED	644		644
1,237,418	1,288,322	(50,904)	TOTAL GROSS PATIENT REVENUE	11,259,768	12,616,761	(1,356,994)
(31,813)	(113,680)	81,867	PROVISION FOR BAD DEBTS	(166,973)		(166,973)
(67,361)	(113,501)	46,139	CONTRACTUALS & ADJUSTMENTS	(548,577)	2,422,437	(2,971,013)
(99,174)	(227,181)	128,006	TOTAL REVENUE DEDUCTIONS	(715,549)	2,422,437	(3,137,986)
1,138,243	1,061,141	77,102	TOTAL NET PATIENT REVENUE	10,544,218	15,039,198	(4,494,980)
334,658	334,658		TAX REVENUE	3,210,674	2,983,723	226,952
3,963	265,448	(261,484)	OTHER OPERATING REVENUE	501,906	300,502	201,404
1,476,865	1,661,247	(184,382)	TOTAL OPERATING REVENUE	14,256,799	18,323,422	(4,066,624)
OPERATING EXPENSES						
887,186	1,082,709	(195,523)	SALARIES & WAGES	9,367,634	9,973,825	(606,192)
311,890	313,427	(1,536)	EMPLOYEE BENEFITS & TAXES	2,862,833	3,575,012	(712,179)
132,782	108,912	23,870	PROFESSIONAL FEES	1,268,918	1,433,024	(164,106)
105,452	85,643	19,808	SUPPLIES & MINOR EQUIPMENT	853,957	1,133,949	(279,992)
7,170	4,279	2,891	EDUCATION	46,688	54,304	(7,616)
1,477	139	1,338	RECRUITING & ADVERTISING	47,145	86,494	(39,350)
24,962	17,026	7,936	REPAIRS & MAINTENANCE	247,901	200,785	47,116
190,450	149,709	40,741	PURCHASED SERVICES	1,888,765	1,564,310	324,455
67,894	70,154	(2,260)	DEPRECIATION	757,589	914,834	(157,245)
15,269	14,942	327	TRAVEL	159,441	156,761	2,680
12,577	14,674	(2,097)	UTILITIES, PHONE & PROPANE	161,566	170,901	(9,336)
22,723	22,723		INSURANCE	208,651	182,740	25,910
879	2,481	(1,602)	TAXES & LICENSES	33,929	24,062	9,866
21,468	20,887	581	INTEREST	223,124	234,350	(11,226)
4,276	2,903	1,373	DUES & SUBSCRIPTIONS	43,200	39,305	3,895
16,668	17,093	(426)	OTHER EXPENSES	223,853	193,097	30,756
1,823,122	1,927,701	(104,580)	TOTAL OPERATING EXPENSES	18,395,194	19,937,755	(1,542,562)
(346,257)	(266,454)	(79,802)	GAIN/LOSS FROM OPERATIONS	(4,138,395)	(1,614,333)	(2,524,062)
176,882	133,381	43,501	NON-OPERATING NET GAIN/LOSS	2,234,899	1,780,725	454,174
(169,374)	(133,073)	(36,301)	NET INCOME/LOSS	(1,903,496)	166,392	(2,069,888)

BALANCE SHEET

FOR THE MONTH ENDING 04/30/2026

RWORDEN

ASSETS	CURRENT YTD
<i>CURRENT ASSETS</i>	
TOTAL CASH & INVESTMENTS	<u>2,438,155</u>
ORACLE HEALTH A/R	3,492,043
THRIVE A/R	157,247
CENTRIQ HOSPITAL, SWING & CLINICS A/R	(603)
GROSS PATIENT RECEIVABLES	3,648,688
LESS CLEARING ACCOUNTS	41
LESS ALLOWANCE FOR UNCOLLECTABLE	(689,590)
LESS ALLOWANCE FOR CONTRACTUALS	(29,179)
NET PATIENT ACCOUNTS RECEIVABLE	<u>2,929,960</u>
EMPLOYEE ADVANCES	16,392
EMPLOYEE PURCHASES RECEIVABLE	2,407
RECEIVABLE-340B FR/SUN RX	55,125
TAXES RECEIVABLE-PRIOR YR	14,364
TAXES RECEIVABLE-CURRENT YEAR	(378,434)
OTHER RECEIVABLES	117,211
MC/MD RECEIVABLE	323,872
ASSISTED LIVING RECEIVABLE	5,677
TOTAL OTHER RECEIVABLES	<u>156,616</u>
INVENTORY-GENERAL	145,174
INVENTORY LAB & RX	282,212
PREPAID INSURANCE	114,651
PREPAID-OTHER	75,609
TOTAL INVENTORY & PREPAID	<u>617,646</u>
TOTAL CURRENT ASSETS	<u>6,142,376</u>
<i>LONG TERM ASSETS</i>	
LAND	119,671
LAND IMPROVEMENTS	321,575
BUILDING & IMPROVEMENTS	5,922,706
EQUIPMENT	7,851,911
SUBSCRIPTION BASED ASSETS	3,668,860
CONSTRUCTION IN PROGRESS	466,811
LESS ACCUMULATED DEPRECIATION	(12,161,888)
TOTAL LONG TERM ASSETS	<u>6,189,645</u>
TOTAL ASSETS	<u><u>12,332,021</u></u>

BALANCE SHEET

FOR THE MONTH ENDING 04/30/2026

RWORDEN

LIABILITIES*CURRENT LIABILITIES*

TOTAL ACCOUNTS PAYABLE	342,987
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TOTAL ACCRUED WAGES & LIABILITIES	1,753,086
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ACCRUED INTEREST	2,949
SUSPENSE ACCOUNT	118,908
TCAA SUSPENSE	1,939
DEFERRED INCOME	1,506
MC/MD SETTLEMENT PAYABLE	223,529
CONTINGENCY SETTLEMENT PAYABLE	100,000

TOTAL OTHER LIABILITIES	448,831
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TOTAL CURRENT LIABILITIES	2,544,904
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SUBSCRIPTION BASED LIABILITIES	2,946,583
BEO 2018 BOARDMAN BLDG LOAN	35,776
MORROW CO 2018 BRDMAN BLDG LN	19,478
BEO IMC EXPANSION 2018	148,264
MORROW CO 2021 CHURCH LOAN	36,645
BEO REFINANCE OF USDA LOAN	690,664
BEO 2024 CAPITAL LOAN	866,247

TOTAL LONG TERM LIABILITIES	4,743,657
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EQUITY/FUND BALANCE

GENERAL FUND UNRESTRICTED BAL	6,946,957
NET INCOME/LOSS	(1,903,496)

EQUITY/FUND BALANCE	5,043,461
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TOTAL LIABILITIES & EQUITY/FUND BALANCE	12,332,021
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MORROW COUNTY HEALTH DISTRICT

Excellence in Healthcare

PROPOSED BUDGET OVERVIEW For FY 2026-2027

May 15, 2026

The accompanying budget is an estimate based on current operations, upcoming projected changes in staffing, services, vendor contracts and fiscal strategic priorities as of this date. Preparation of this budget reflects information provided by all departments, considers current and historical analysis, new projections and capital outlay costs with related debt.

This budget is presented in the cash basis format consistent with prior years and current state reporting requirements. In the budget documents attached, total resources and expenditures are identified in summary and also by department. There is a projected net change in cash of \$223,055, which puts the budgeted gain on the Operating & Income statement at \$1,171,995 for the fiscal year (see below). This stays on course with the District's goal to increase services and re-build cash on hand for improved financial strength. The large difference between operating income and increase in cash is due to the cash outlay for capital purchases which are depreciated over a period of time on the Income statement.

Budgeted FY 26-27 Operating/Income Statement

GROSS PATIENT REVENUE	\$16,032,594
Net Contractual Adjustments	<u>2,955,273</u>
NET PATIENT REVENUE	\$18,987,867
TAX REVENUE	\$ 3,788,905
OTHER REVENUE	<u>5,054,393</u>
TOTAL ANNUAL REVENUE	<u>\$27,831,165</u>
SALARY & BENEFITS EXPENSE	\$18,096,420
OTHER OPERATING EXPENSE	7,333,701
DEPRECIATION EXPENSE	1,179,050
COMMUNITY BENEFIT GRANT EXP	<u>50,000</u>
TOTAL ANNUAL EXPENSES	<u>\$26,659,170</u>
PROJECTED GAIN	<u>\$ 1,171,995</u>

Budgeted gross patient revenues for FY 2026-27 are estimated at a 19% increase over the projected current year-end revenues. Next fiscal year revenue projections increased due to estimated provider visits and increased operating hours at the primary care clinic located in Heppner and related hospital ancillary revenue, and an annual charge increase. With current Medicare hospital daily rates high enough to cover operating costs, the total annual cost based claim adjustments are set to out-pace normal contractual write-offs and bad debt and come in as a net increase to revenue of \$2.9 million. Total budgeted operating expenses for FY 2026-27 are expected to increase by 14% over the current projected year-end totals, including salaries and benefits. Contributing factors to this increase are additional providers hired, hiring for staff vacancies, and early market projections anticipate employee health insurance costs to rise as much as 15% starting in January 2027.

The current tax base and operating tax levy are anticipated to generate just under \$3.8M, an increase over last year's estimate. Additionally, there is an increase in community service fees that are paid under negotiated agreements in lieu of taxation. A portion of the budgeted tax proceeds are used to subsidize the EMS Director position that provides required training to Quick Response Team employees located across the County, emergency preparedness planning for the District, annual training drills and community CPR classes. Property tax revenues also subsidize the operating losses of every service line offered by the health district, including all clinics, hospital and emergency room, home health and hospice. It is not uncommon for rural providers to need tax or government subsidies to stay viable, especially given the forecasted rising operational costs in all healthcare sectors.

Attached is a planned capital purchases list and debt service loan summary. Capital grants that were not secured for a specific purpose as of this date were not included and neither was the capital outlay for that project as to not inflate the income anticipated for the year.

If significant additional revenue is secured or expenses are to be incurred during the year, the board can amend the budget as needed at any time before or after the budget is adopted.



**MORROW COUNTY
HEALTH DISTRICT**
Excellence in Healthcare

**PROPOSED BUDGET
Fiscal Year 2026-2027**

Morrow County Health District

FY 2026-2027 Budget

Resources

Historical Data 2023-2024	Historical Data FY 2024-25	Total Adopted including Supplemental FY 2025-26	Resource Description	Proposed FY 2026-27	Adopted FY 2026-27
9,100,707	8,877,493	9,963,819	Hospital	8,656,082	
1,174,031	1,123,003	1,165,448	Home Health & Hospice	1,353,135	
573,530	-	Not Applicable	Boardman Ambulance	Not Applicable	
478,031	519,362	778,213	Irrigon Ambulance	854,770	
1,286,447	866,317	1,211,803	Heppner Clinic	2,688,699	
1,517,656	1,198,234	1,162,349	Irrigon Clinic	1,514,219	
489,018	423,107	395,240	Boardman Immediate Care	477,477	
342,249	563,210	471,542	Ione Clinic	488,212	
(485,294)	894,614	2,908,518	Contractual Adjustments/Settlements	2,955,273	
1,093,282	1,247,973	1,396,792	Other Revenue	1,495,493	
344,851	680,296	375,000	Donations & Grants	2,457,930	
106,809	121,734	120,000	Interest Income	77,000	
328,536	283,957	531,000	Community Service Fees	800,000	
181,872	216,502	126,050	340B Retail Pharmacy Net Revenue	223,970	
435,000	1,000,000	-	Operating, Capital, Long & Short Term Loans	-	
16,966,725	18,015,802	20,605,774	<i>Total Resources Except Taxes</i>	24,042,260	-
3,560,035	3,550,875	3,582,430	Property Taxes including Local Option Levy	3,788,905	-
		-	Amounts from Prior Year Cash Reserve	380,000	-
\$ 20,526,760	\$ 21,566,677	\$ 24,188,204	Total Resources	\$ 28,211,165	\$ -

**Morrow County Health District
FY 2026-2027 Budget
Expenditures**

Historical Data FY 2023-24	Historical Data FY 2024-25	Total Adopted including Supplemental FY 2025-26	Expenditure Description	Proposed FY 2026-27	Adopted FY 2026-27
13,272,760	14,880,980	15,994,201	Hospital	16,756,237	
1,295,752	1,306,690	1,321,042	Home Health & Hospice	1,620,612	
757,637	-	Not applicable	Boardman Ambulance	Not applicable	
760,161	1,157,403	1,573,736	Irrigon Ambulance	1,688,941	
7,521	173,430	179,353	Countywide EMS	206,831	
1,707,317	1,623,317	1,360,001	Heppner Clinic	2,328,568	
1,506,780	950,944	1,241,441	Irrigon Clinic	1,556,388	
1,031,487	590,331	664,937	Boardman Immediate Care	627,246	
262,433	353,693	505,310	Ione Community Clinic	645,299	
30,092	34,509	50,000	Community Benefit Grants	50,000	
271,553	189,208	81,031	Capital Purchases	2,018,435	
-	-	-	Capital Lease Principal Reduction	-	
184,825	487,132	474,665	Long & Short Term Debt Principal Reduction	\$489,554	
\$ 21,088,318	\$ 21,747,637	\$ 23,445,717	Total Expenditures	\$ 27,988,110	\$ -
\$ (561,558)	\$ (180,960)	\$ 742,487	Net Increase/(Decrease) in Cash	\$ 223,055	\$ -

**MORROW COUNTY HEALTH DISTRICT
REVENUE DETAIL BY DEPARTMENT
FISCAL YEAR 2026-2027**

	<u>FY 2026-27 Proposed</u>			<u>FY 2026-27 Adopted</u>		
	<u>Inpatient</u>	<u>Outpatient</u>	<u>TOTAL</u>	<u>Inpatient</u>	<u>Outpatient</u>	<u>TOTAL</u>
NURSING (1)	1,454,156	95,844	1,550,000	-	-	-
EMERGENCY/PROF FEES	71,887	1,635,652	1,707,539	-	-	-
AMBULANCE	-	802,139	802,139	-	-	-
CENTRAL SUPPLY	8,362	39,219	47,581	-	-	-
LABORATORY	45,203	1,889,247	1,934,450	-	-	-
EKG/TREADMILL	2,355	70,600	72,955	-	-	-
RADIOLOGY-XRAY	4,744	562,073	566,817	-	-	-
CT SCAN	5,884	942,499	948,383	-	-	-
PHARMACY	239,801	561,052	800,853	-	-	-
PROCEDURE	-	11,529	11,529	-	-	-
RESPIRATORY THERAPY	25,706	47,870	73,576	-	-	-
THERAPIES	118,459	21,801	140,260	-	-	-
HOSPITAL TOTAL	1,976,557	6,679,525	8,656,082	-	-	-
HOME HEALTH		548,542	548,542		-	-
HOSPICE		804,593	804,593		-	-
IRRIGON AMBULANCE		854,770	854,770		-	-
HEPPNER CLINIC		2,688,699	2,688,699		-	-
IRRIGON CLINIC		1,514,219	1,514,219		-	-
BOARDMAN IMM CARE		477,477	477,477		-	-
IONE CLINIC		488,212	488,212		-	-
OTHER DEPTS TOTAL		7,376,512	7,376,512		-	-
GRAND TOTAL	\$ 1,976,557	\$ 14,056,037	\$ 16,032,594	\$ -	\$ -	\$ -
NURSING (1)						
ACUTE, ICU, OBSERVATION	176,925	95,844	272,769	-	-	-
SWING BED	292,613	-	292,613	-	-	-
SWING BED NF	984,618	-	984,618	-	-	-
TOTAL	1,454,156	95,844	1,550,000	-	-	-

**MORROW COUNTY HEALTH DISTRICT
EXPENDITURE DETAIL BY DEPARTMENT
FISCAL YEAR 2026-2027**

	<u>FY 2026-27 PROPOSED</u>			<u>FY 2026-27 ADOPTED</u>		
	<u>S & B</u>	<u>OTHER</u>	<u>TOTAL</u>	<u>S & B</u>	<u>OTHER</u>	<u>TOTAL</u>
NURSING (1)	2,574,553	779,296	3,353,849	-	-	-
EMERGENCY/PROF SERVICES	1,447,194	1,096,617	2,543,811	-	-	-
AMBULANCE	1,485,177	140,820	1,625,997	-	-	-
CENTRAL SUPPLY	81,505	49,377	130,882	-	-	-
LABORATORY	604,831	643,584	1,248,415	-	-	-
EKG	-	8,559	8,559	-	-	-
RADIOLOGY-XRAY	379,873	200,889	580,762	-	-	-
CT SCAN	55,603	116,725	172,328	-	-	-
PHARMACY	-	553,665	553,665	-	-	-
PROCEDURE	-	-	-	-	-	-
RESPIRATORY THERAPY	58,624	20,650	79,274	-	-	-
THERAPIES	-	57,250	57,250	-	-	-
DIETARY	274,659	144,565	419,224	-	-	-
LAUNDRY	28,529	858	29,387	-	-	-
HOUSEKEEPING	200,099	20,678	220,777	-	-	-
PLANT	337,140	249,870	587,010	-	-	-
BUSINESS OFFICE	774,752	104,455	879,207	-	-	-
MEDICAL RECORDS	131,467	1,904	133,371	-	-	-
ADMINISTRATION (2)	2,106,871	2,025,597	4,132,468	-	-	-
HOSPITAL TOTAL	10,540,877	6,215,360	16,756,237	-	-	-
HOME HEALTH/HOSPICE (3)	1,303,266	317,346	1,620,612	-	-	-
IRRIGON AMBULANCE	1,609,432	79,509	1,688,941	-	-	-
COUNTYWIDE EMS	178,867	27,964	206,831	-	-	-
HEPPNER CLINIC	2,125,799	202,769	2,328,568	-	-	-
IRRIGON CLINIC	1,243,000	313,388	1,556,388	-	-	-
BOARDMAN IMM CARE	521,470	105,776	627,246	-	-	-
IONE CLINIC	573,709	71,590	645,299	-	-	-
OTHER DEPTS TOTAL	7,555,543	1,118,341	8,673,884	-	-	-
GRAND TOTAL	\$ 18,096,420	\$ 7,333,701	\$ 25,430,121	\$	\$	\$
ACUTE, ICU, OBSERVATION	2,574,553	756,872	3,331,425	-	-	-
SWING BED	-	242	242	-	-	-
SWING BED NF	-	22,183	22,183	-	-	-
NURSING (1)	2,574,553	779,296	3,353,849	-	-	-
INFO SYSTEMS	165,016	703,489	868,505	-	-	-
ACCOUNTING	730,490	61,124	791,614	-	-	-
ADMINISTRATION	1,211,365	1,260,985	2,472,350	-	-	-
ADMINISTRATION (2)	2,106,871	2,025,597	4,132,468	-	-	-
HOME HEALTH	512,407	195,394	707,801	-	-	-
HOSPICE	790,859	121,952	912,811	-	-	-
HOME HEALTH/HOSPICE (3)	1,303,266	317,346	1,620,612	-	-	-

**Morrow County Health District
Detail of Capital Purchases
for July 1, 2026 - June 30, 2027**

CAPITAL PURCHASES	COST	METHOD OF PAYMENT
Chemistry Analyzers - Lab	\$ 125,500	Grant funding
PCR Analyzer - Lab	\$ 63,000	Grant funding
Nurse Call System - Acute/ER	\$ 270,000	Grant funding
Hopper Replacement	\$ 12,000	Grant funding
HVAC Minisplits	\$ 60,000	Grant funding
4 - Vehicles - Home Health & Hospice - grant contingent	\$ 160,000	Grant Funding
Irrigon Ambulance Hall	\$ 430,000	Grant Funding/PY Restricted Funds
1 - Vehicle Community Health Worker	\$ 40,000	Grant Funding
3 - EKG Machines - ICC, IMC, & PMC	\$ 33,000	Grant Funding
Cat6 Wiring	\$ 7,635	Grant Funding
IT - Server	\$ 85,000	Grant Funding
Starlink Inmotion	\$ 40,000	Grant Funding
Zoll Defibrillator - EMS	\$ 231,200	Grant Funding
Zoll Defibrillator - PMH	\$ 61,100	Grant Funding
Ambulance Replacement	\$ 300,000	Grant Funding
Asphalt project due to City of Heppner's street project	\$ 100,000	Operations
TOTAL CAPITAL PURCHASES FOR BUDGET	\$ 2,018,435	

**Morrow County Health District
Detail of Long/Short Term Loans & Leases
for July 1, 2026 - June 30, 2027**

LONG & SHORT TERM DEBT SUMMARY	PRINCIPAL PAYMENTS	INTEREST PAYMENTS	MATURITY DATE
BEO USDA REFINANCE LOAN	\$31,066	\$27,870	2042
BEO LOAN - BOARDMAN BUILDING	\$20,300	\$930	2028
MORROW CO LOAN-BOARDMAN BUILDING	\$10,582	\$193	2028
IRRIGON CLINIC REMODEL LOAN	\$53,928	\$5,175	2028
BEO CAPITAL LOAN	\$84,465	\$49,665	2034
SUBSCRIPTION BASED LIABILITIES	\$289,213	\$278,597	2034
TAX ANTICIPATION SHORT TERM LOAN	\$0	\$3,000	2026
TOTALS	\$489,554	\$365,430	
CAPITAL LEASES SUMMARY	PAYMENTS		MATURITY DATE
NONE			

**MORROW COUNTY HEALTH DISTRICT
REVENUE DETAIL FOR ALL HOSPITAL DEPARTMENTS
FISCAL YEAR 2026-2027**

Historical Data			HOSPITAL DEPTS	FY 2026-27	
Actual	Actual	Adopted Budget		Proposed	Adopted
FY 23-24	FY 24-25	FY 25-26			
383,161	257,668	324,531	ACUTE, ICU, OBSERVATION	272,769	-
253,686	255,700	262,120	SWING BED	292,613	-
875,075	1,093,434	725,508	SWING BED NF	984,618	-
1,448,840	1,832,163	1,856,430	EMERGENCY/PROF FEES	1,707,539	-
596,043	502,917	730,863	AMBULANCE	802,139	-
67,386	57,490	64,645	CENTRAL SUPPLY	47,581	-
2,072,060	1,923,254	2,475,022	LABORATORY	1,934,450	-
94,173	68,224	70,546	EKG	72,955	-
652,695	468,983	672,439	RADIOLOGY-XRAY	566,817	-
997,079	1,027,705	1,039,527	CT SCAN	948,383	-
1,266,190	1,061,977	1,535,393	PHARMACY	800,853	-
2,392	19,479	21,481	PROCEDURE	11,529	-
85,494	44,522	58,067	RESPIRATORY THERAPY	73,576	-
181,365	136,758	127,247	THERAPIES	140,260	-
8,975,639	8,750,274	9,963,819	HOSPITAL TOTAL	8,656,082	-

**MORROW COUNTY HEALTH DISTRICT
EXPENDITURE DETAIL FOR HOSPITAL DEPARTMENTS
FISCAL YEAR 2026-2027**

<u>Historical Data</u>				<u>FY 2026-27</u>	
<u>Actual</u>	<u>Actual</u>	<u>Adopted Budget</u>		<u>Proposed</u>	<u>Adopted</u>
<u>FY 23-24</u>	<u>FY 24-25</u>	<u>FY 25-26</u>	<u>HOSPITAL DEPTS</u>		
2,860,987	2,779,790	3,166,250	ACUTE, ICU, OBSERVATION	3,331,425	-
3,543	129	800	SWING BED	242	-
13,072	10,747	9,962	SWING BED NF	22,183	-
2,207,111	2,370,629	2,363,594	EMERGENCY/PROF FEES	2,543,811	-
541,906	1,035,650	1,526,563	AMBULANCE	1,625,997	-
188,303	301,351	221,074	CENTRAL SUPPLY	130,882	-
991,205	1,219,612	1,001,727	LABORATORY	1,248,415	-
4,964	4,147	5,400	EKG	8,559	-
595,899	574,327	517,107	RADIOLOGY-XRAY	580,762	-
126,697	116,542	146,607	CT SCAN	172,328	-
594,049	573,183	635,261	PHARMACY	553,665	-
0	0	0	PROCEDURE	0	-
12,318	11	1,220	RESPIRATORY THERAPY	79,274	-
28,445	31,350	41,790	THERAPIES	57,250	-
299,748	285,726	301,843	DIETARY	419,224	-
26,753	20,070	30,504	LAUNDRY	29,387	-
172,502	148,316	195,631	HOUSEKEEPING	220,777	-
438,581	425,060	532,762	PLANT	587,010	-
685,448	913,430	876,186	BUSINESS OFFICE	879,207	-
118,742	126,540	127,787	MEDICAL RECORDS	133,371	-
893,836	712,841	786,854	INFORMATION SYSTEMS	868,505	-
330,604	376,249	642,667	ACCOUNTING	791,614	-
2,150,411	2,879,256	2,862,611	ADMINISTRATION	2,472,350	-
13,285,124	14,904,956	15,994,201	HOSPITAL TOTAL	16,756,237	-

**Morrow County Health District
Detail of Budgeted Resources
for July 1, 2026 - June 30, 2027**

This Budget includes a 5% increase to Service Rates, effective 7/01/2025, for all departments except Non-Skilled Swing Bed, Hospice, Laboratory, Central Supply and Pharmacy.

Other Revenue

10,800 Cafeteria Revenue
14,729 Rental Income - Boardman Building
100,000 Miscellaneous Income and Reimbursements
1,369,964 Contract Revenue -(Willow Creek Terrace /Ione Community Clinic/ Ambulance Subsidy)

1,495,493

Donations & Grants

25,000 Donations/Foundation
2,432,930 Grants

Detail of Anticipated Grants

Catalyst Award	\$	592,300
CREZ- district distribution	\$	350,000
RHTP Transformation Award - Hospital	\$	963,000
RHTP Transformation Award - Clinics	\$	300,000
CIP HHH	\$	160,000
CIP Irrigon Ambulance Hall	\$	50,000
Amazon Change X	\$	5,000
SHIP/EOCCO	\$	12,630
TOTAL GRANTS	\$	2,432,930

2,457,930

Interest Income

77,000 Interest Income on Investments/Bank Acnts

Community Service Fees

\$800,000

340B Pharmacy Program

\$233,970 Revenue after drug costs and vendor fees
(\$10,000) Annual Program Audit Fees

\$223,970 Net Revenue

Operating , Capital, Long & Short Term Loans (New Borrowings)

\$0 Capital Loan

**Morrow County Health District
Detail of Budgeted Property Tax Revenue
For FY 2026-2027**

REGULAR LEVY

Estimated Assessed Value of the County	4,246,910,005
Billing Rate \$/1000	<u>0.0006050</u>
= Estimated Gross Taxes	\$2,569,381
Gross Taxes	2,569,381
Less estimated M5 compression	(50,000)
Less estimated discounts, & uncollectibles	<u>(77,081)</u>
= Estimated Collectible Taxes	<u><u>\$2,442,299</u></u>

LOCAL OPTION LEVY

Estimated Assessed Value of the County	4,246,910,005
Billing Rate \$/1000	<u>0.0003900</u>
= Estimated Gross Taxes	1,656,295
Gross Taxes	1,656,295
Less estimated M5 compression	(260,000)
Less estimated discounts, & uncollectibles	<u>(49,689)</u>
= Estimated Collectible Taxes	<u><u>\$1,346,606</u></u>

TOTAL ESTIMATED COLLECTIBLE LEVIED TAXES **\$3,788,905**

2026 SIP Monies - Community Service Fees

Estimated per Assessors Office	
Caithness Shepards Flat - Community Service Fee	\$ 30,000
PGE Carty 1 - Community Service Fee	\$ 110,000
Wheatridge Wind - Community Service Fee	\$ 105,000
Orchard Wind - Community Service Fee	\$ 40,000
Amazon - PDX178 - Community Service Fee	<u>\$ 515,000</u>
Total Sip Monies	\$800,000

Estimated Total Property Tax and SIP Revenue - Budget **\$4,588,905**

